



Federal Ministry  
for Digital  
and Transport



Welcome to the workshop series

**DRIVEN by DATA**

The mFUND Workshops Series about Mobility in Europe

**Workshop No. 14**

**Intelligent Paths, Smart Destinations:  
Creating Smart and Sustainable Tourism in Europe**

Federal Ministry for Digital and Transport

Division DP 20

27.03.2025



[www.linkedin.com/groups/12778505](https://www.linkedin.com/groups/12778505)



# **Empowering European tourism:** **Integrating data-driven strategies** **with smart technology and** **sustainability**

**Estrella Díaz**

Professor of Marketing,  
**University of Castilla-La Mancha, Spain**



# A bit more about myself...

## Background across EU and the US

Living abroad



UNIVERSITÀ  
DEGLI STUDI  
FIRENZE



UNIVERSITÀ  
DEGLI STUDI  
DI TORINO



H2020



Principal Investigator of  
SMATOURISM project



Passionate about traveling  
and tourism

+ 27 countries

+ 220 cities

20 years as **University Professor of Marketing**  
(Full Professor)

Expert in **smart tourism**

3 years as Distinguished Researcher

Full member of the **Young Academy of Spain, Global Young Academy, the Academy of Social Sciences and Humanities** of Castilla-La Mancha, Spain

**150+ influencers in tourism** in Spain

one of the **250 pioneering experts in market research** and business intelligence in the world  
(ESOMAR)

**+16 prizes**, awards and work/research recognition

**+40 publications** in top journals

1 Book

11 Book chapters

**+70 international conferences**

**15 projects**

6 contract agreements with companies

190 weeks of **research stays**

Collaborations with **researchers from 8 countries**

How do we define *smart  
tourism*?



# Smart tourism is.....



## Smart technologies

Smart tourism leverages the latest technologies to enhance experience and sustainability.



# Human and social factors

Smart tourism development involves the local community to improve their quality of life.



## Sustainability

Smart tourism drives  
sustainability and regenerative  
tourism.





## *Smart Travel Trends*





# Sustainable tourism

Memorable experience  
Responsible travel  
Climate change  
Local culture  
Environmental protection  
Economic benefits

www.yonature.com

## Eco tourism

Social development  
Traditions

Ecofriendly gestures

## Green tourism





# Definition and objectives of sustainable tourism

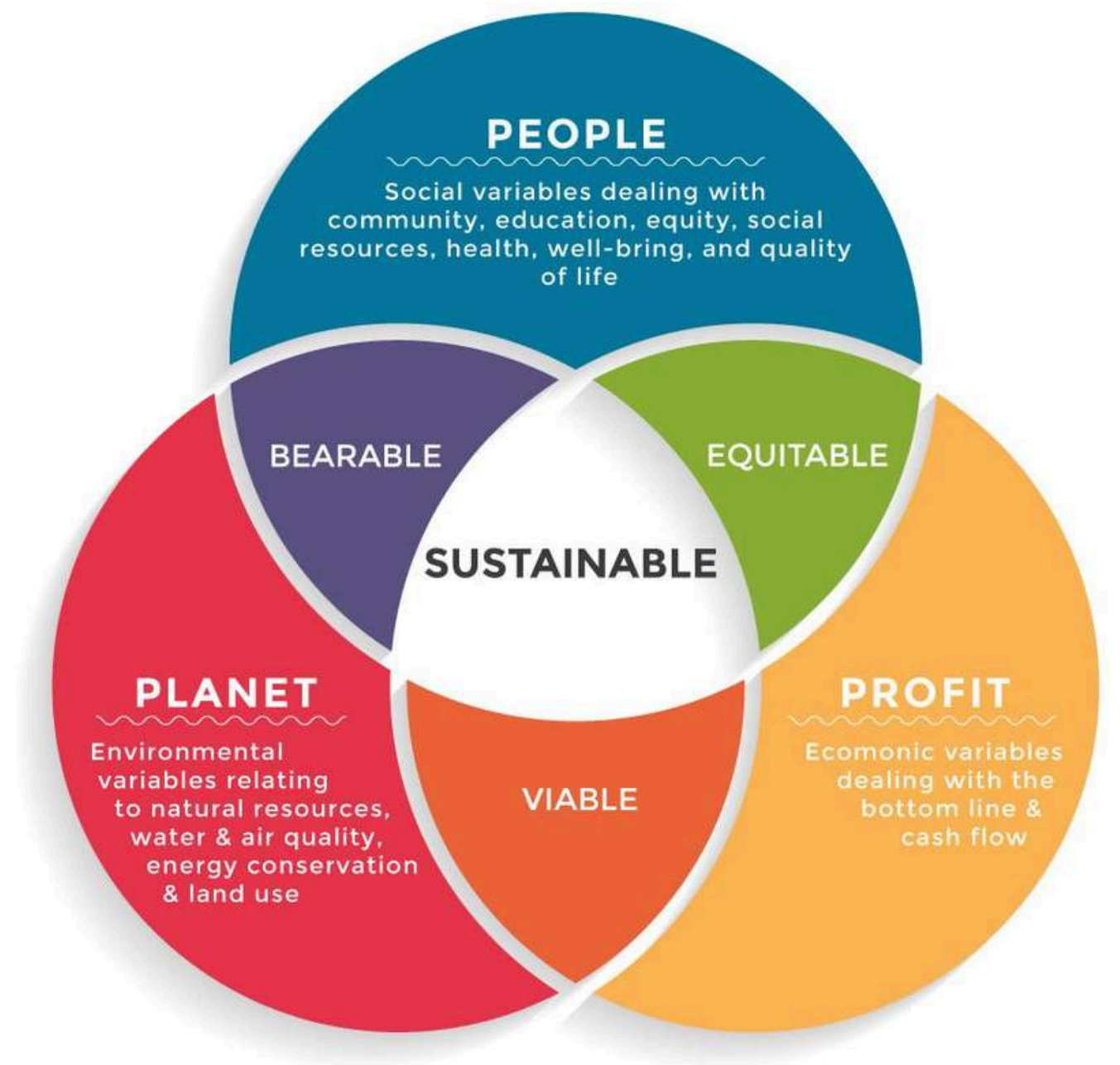




# How do we apply sustainability to tourism?

Sustainable tourism should facilitate **better quality of life for residents and generate high satisfaction for tourists.**

Increase **awareness** of sustainability issues and encourage sustainable tourism practices.



**Where can sustainable  
tourism evolve to?**

# Regenerative tourism



Local products

**Azores**



“Cozido das Furnas”

# Sustainability Success Stories



# Environmental sustainability



**Recycling and water harvesting systems**  
**Solar panels for water heating**  
**Local and seasonal products**

**Sustainable architecture with bioclimatic design**  
**Ecological materials**  
**Use of geothermal energy**  
**Ecological vegetable garden**



**Finca de los Arandinos**  
Bodega | Hotel



**First certified green resort in the Iberian Peninsula**  
**Uses 100% renewable energy**  
**Zero waste program**  
**Promotes biodiversity conservation in a nature reserve**

# Avoiding food waste



Gardens and composting  
Seasonal menus

Composting program  
Collaboration with local organizations



Training program  
Buffet reduction



Planet 21 Program  
Technology  
Responsible Buffets



# Apps



Too Good To Go - f  
Too Good To Go

★★★★★



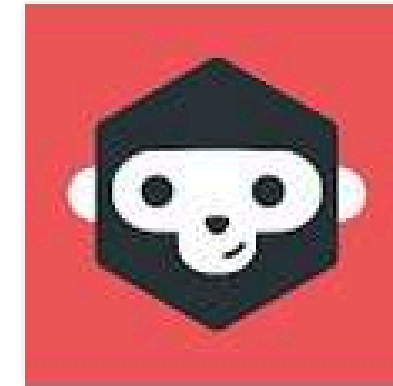
Tapper  
Tapper - Comida Ahorro

★★★★★



Phenix, courses and  
WeArePhenix

★★★★★



GEEV: The Zero Wa  
GEEV

★★★★★



Yo No Desperdicio  
Freepress S. Coop. Ma

★★★★★



OLIO - Share more  
OLIO

★★★★★



Karma - Rescue un  
Karmalicious AB

★★★★★



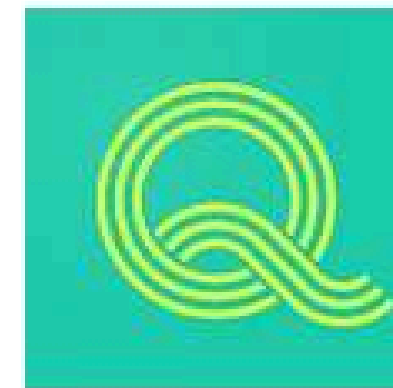
Food to Bento  
Food to Bento

★★★★★



Food and save iRes  
Foodandsave

★★★★★



ResQ Club  
ResQ Club

★★★★★



A Good Opportunity  
Pensativa

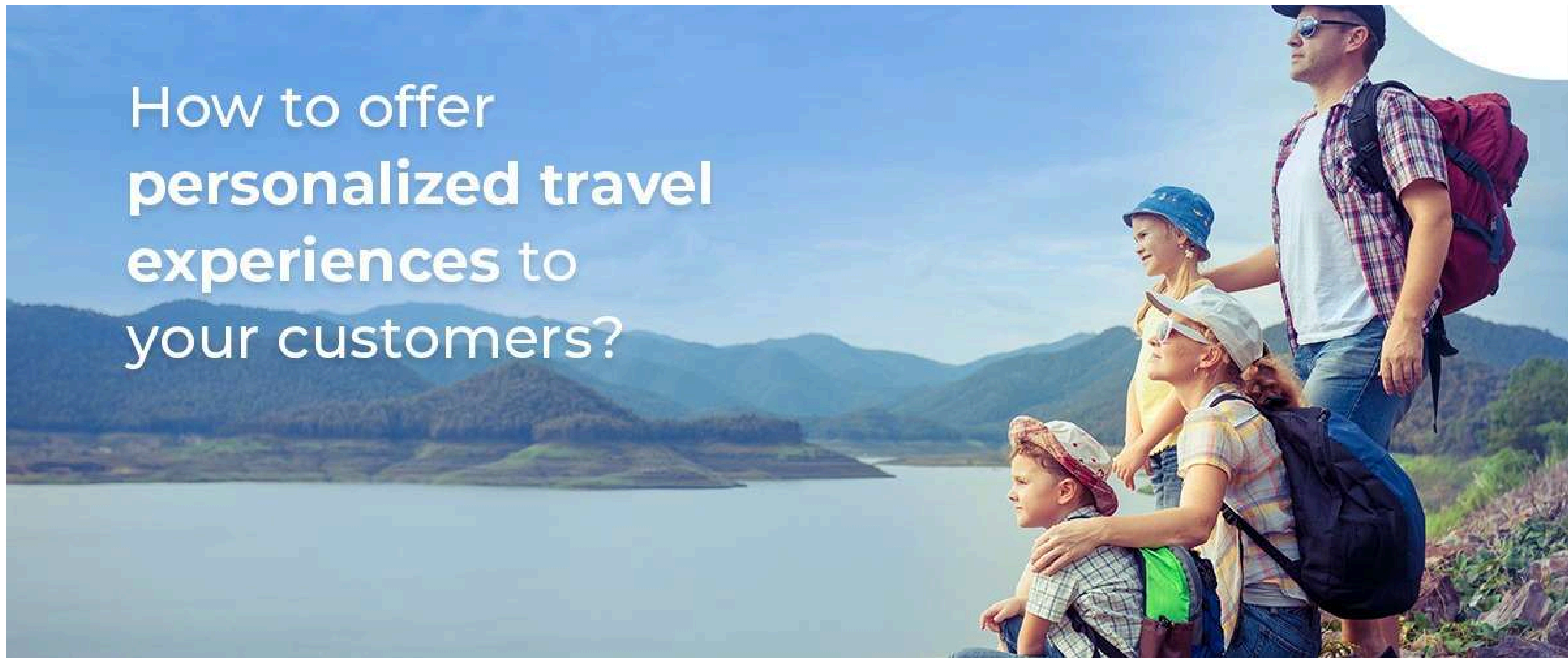
★★★★★



YWaste - Reduce fo  
Y Waste Why Waste P

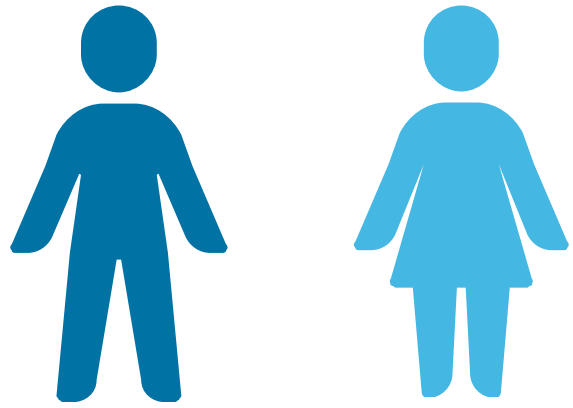
★★★★★

How to offer  
**personalized travel**  
experiences to  
your customers?





# New tourist profile



**Consumers  
seeking  
customization**

**Consumers  
informed and  
critical**

**Sustainable  
consumers**

**Hyperconnected  
consumers and  
influencers**

**Consumers  
seeking  
experiences**

# PERSONALIZATION of EXPERIENCES

## tourism

Events with unique experiences

**SUN & blue.**

Blue Tourism  
Innovation Congress



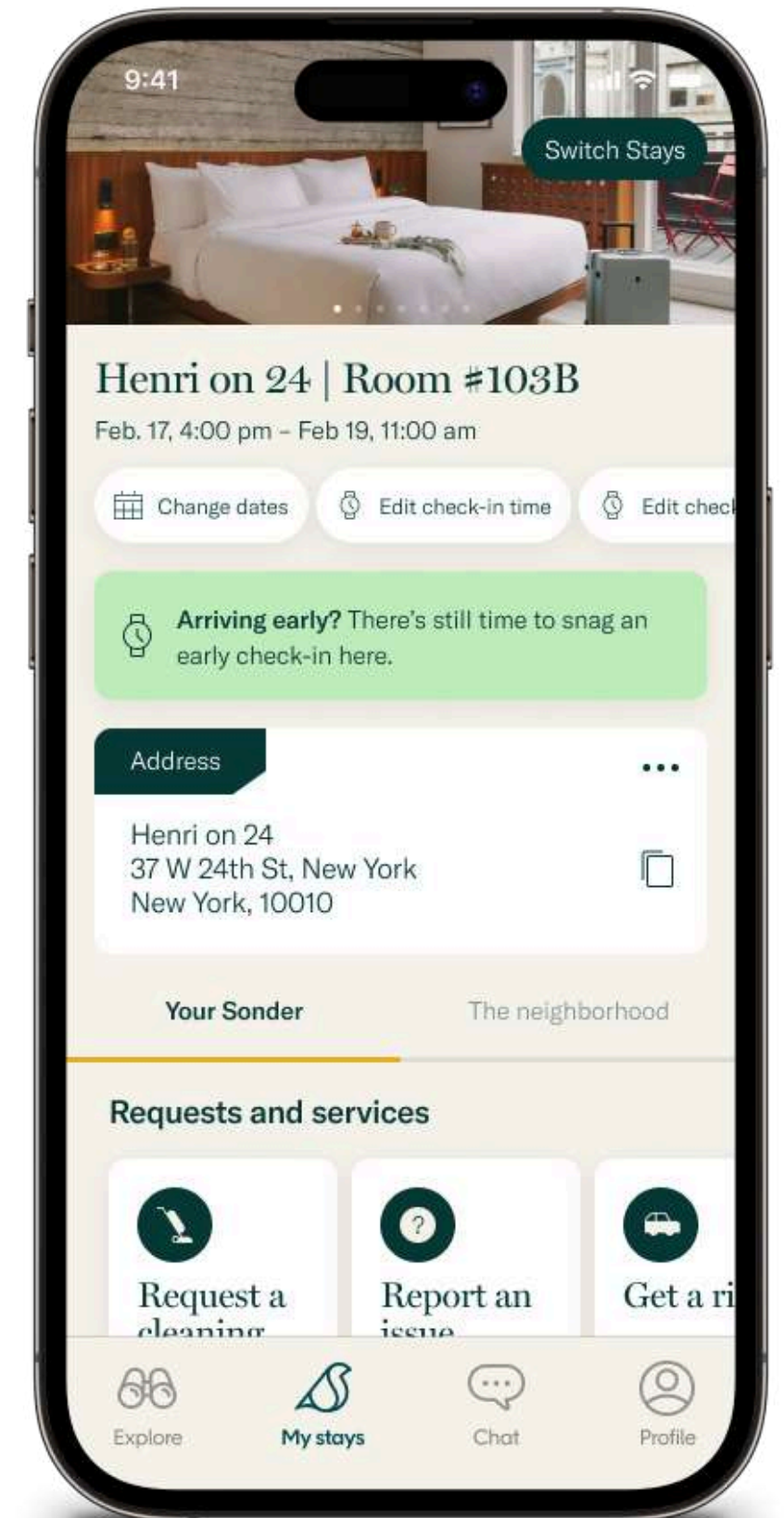
# PERSONALIZATION of EXPERIENCES

## tourism

Customized mobile applications



BON  
VOY





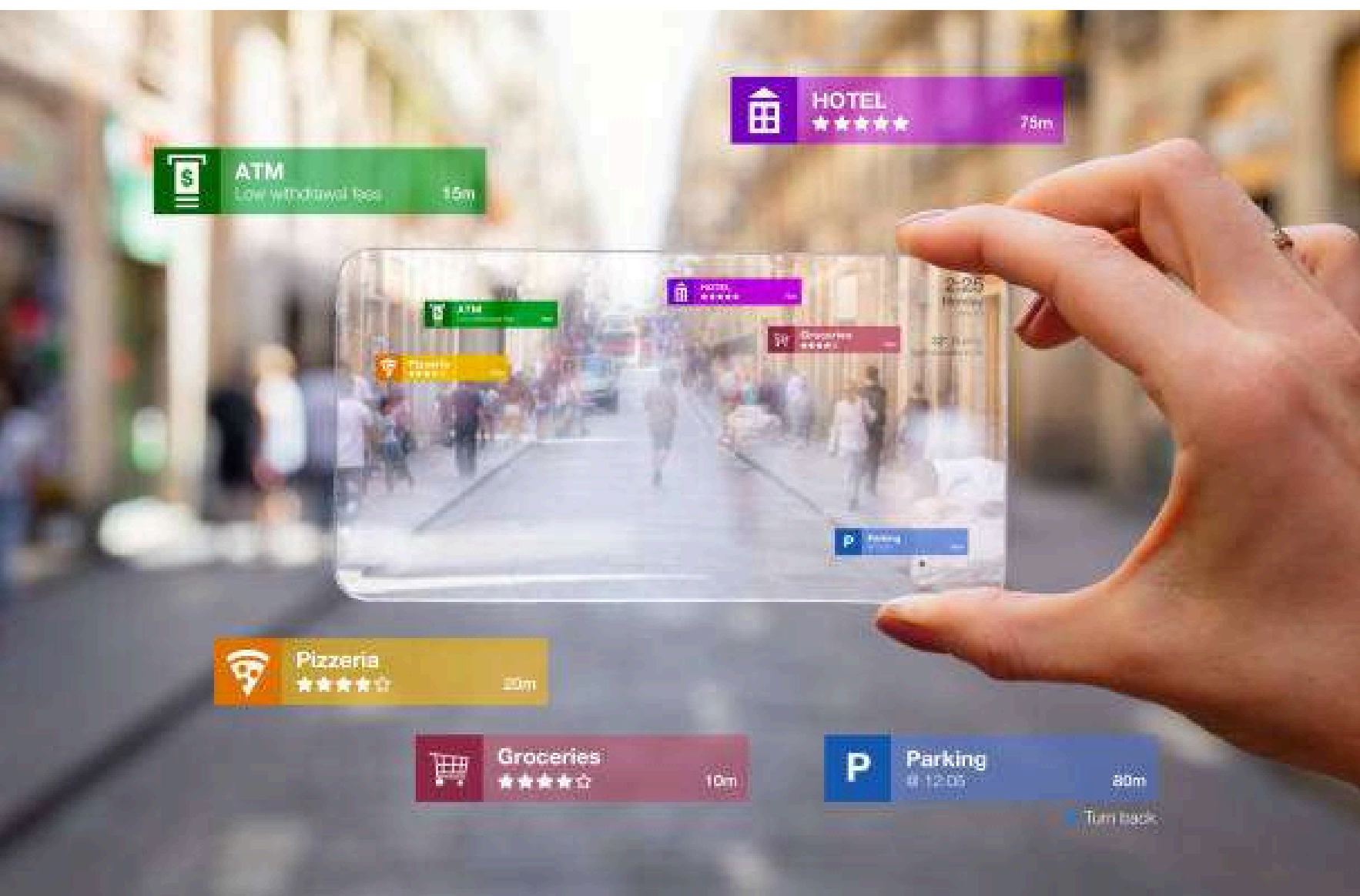
# PERSONALIZATION of EXPERIENCES tourism

Use of big data and predictive analytics

Disney MagicBand







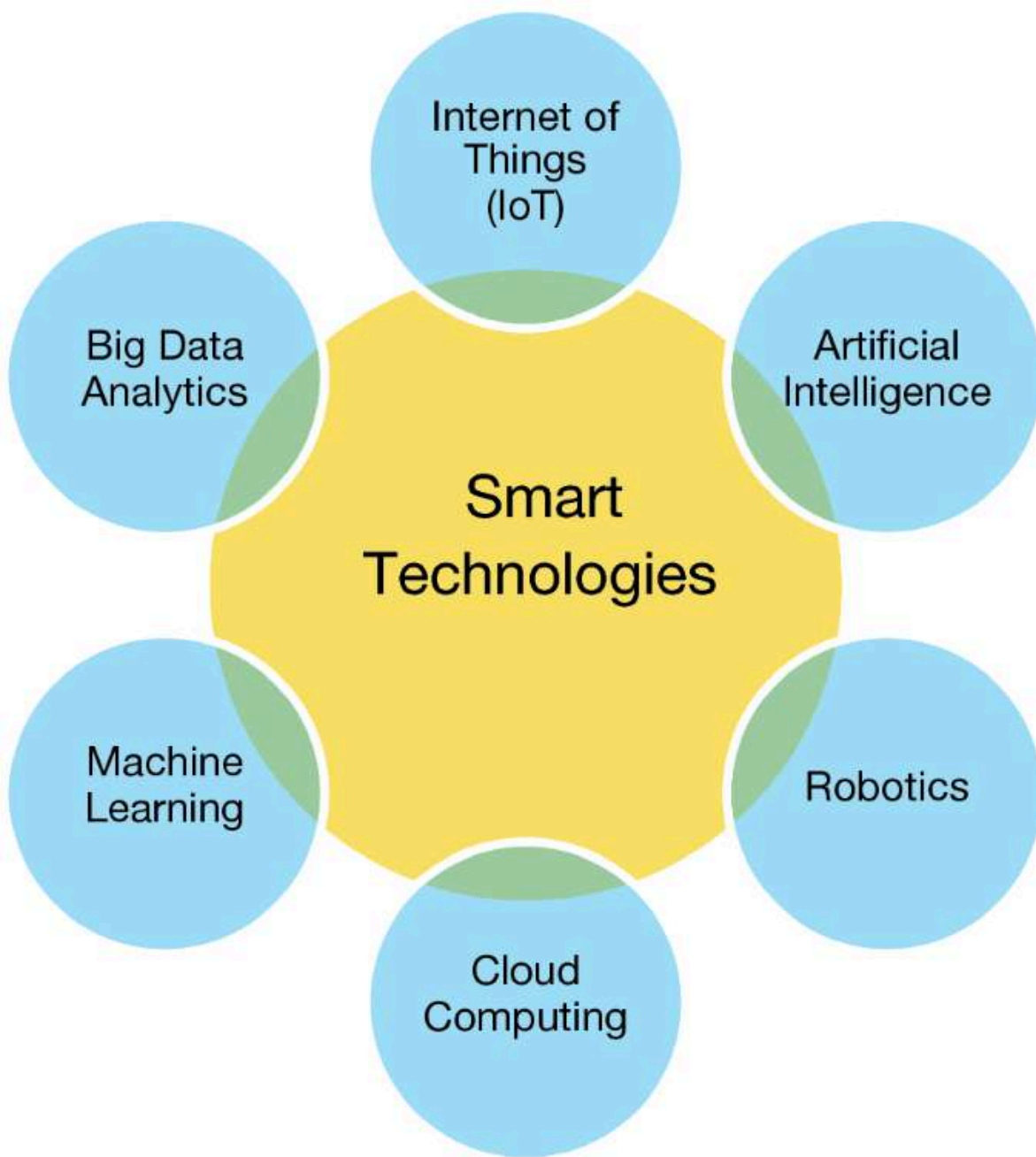
# TECHNOLOGY

Where is technological transformation headed?

**TECHNOLOGICAL  
TRANSFORMATION**

---

**SMART  
TECHNOLOGIES-  
DATA**



# What is smart technology?

Smart technology is that which, through **automated processes**, studies and **makes decisions** based on collected **data**.

# Digital marketing

## Data governance

## Data management

Tourism companies must  
have a great deal of  
knowledge and  
interaction with tourists.

Empowerment through  
different digital  
marketing strategies.

# Data

# *Insights*

# Why is DATA important in tourism?



---

**Where is Europe  
heading?**



# Developing a trusted and secure Common European Data Space for Tourism



**43 Partners**



**13 Countries**



**03 Years**



**05 Pilots**







# EU Tourism Dashboard

## Green pillar

- Air travel emission intensity
- Tourism GHG intensity
- Tourism energy intensity
- Share of trips by train
- Excellent bathing water
- Dependence on distant origins
- Adoption of ecological schemes

## Digital pillar

- E-commerce sales
- Enterprises using social media
- Personnel training on digital skills
- Enterprises seeking ICT specialists
- Internet speed at tourism destinations
- Accommodations listed online

## Socio-economic pillar

- Tourism intensity & seasonality
- Dependence on top 3 countries of origin
- Tourism diversity
- Average tourism expenditure
- Contribution of tourism to employment
- Economic contribution of tourism

## Tourism descriptors (demand & supply)

- |                            |                                |   |
|----------------------------|--------------------------------|---|
| ■ Nights-spent             | ■ Tourism density              | ■ Presence of blue flags                  |
| ■ Arrivals                 | ■ Dominant tourism typology    | ■ UNESCO sites                            |
| ■ Tourism capacity         | ■ Share of foreign tourists    | ■ Share of protected/designated land      |
| ■ Occupancy rate           | ■ Progress of tourism recovery | ■ High nature-based tourism opportunities |
| ■ Average duration of stay |                                |   |







Promoted by the **European Commission - DG GROW**, the Smart Tourism Destinations Project is managed by **Intellera Consulting**, **CARSA**, the **University of Malaga**, and **PwC EU Services**.



The project aims to **support EU destinations implementing data-driven approaches** to make **tourism more sustainable and accessible**.



The project can also count on the support of **10 independent experts** including private sectors practitioners and academic researchers.



#### SELECTED DESTINATIONS

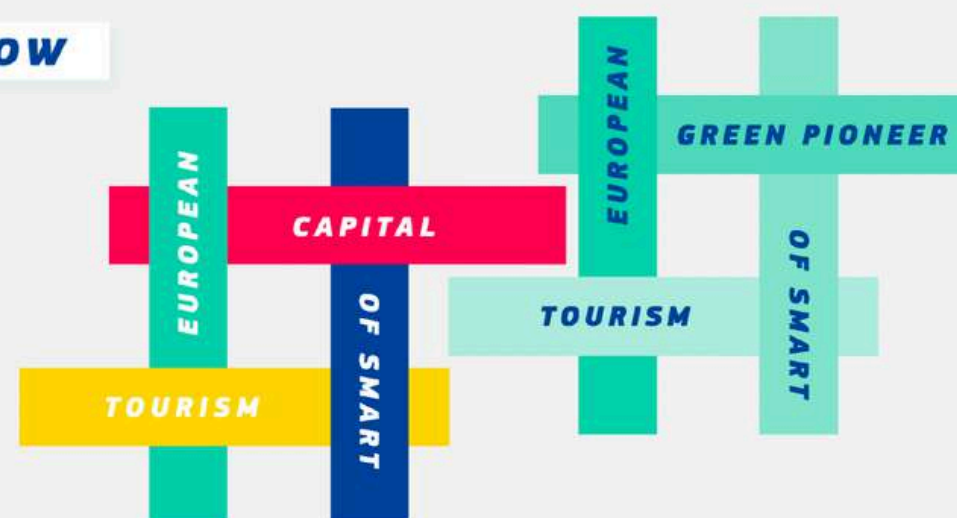
**48 Destinations** have been selected to be part of the Project, having the possibility to **learn from experts and peers** and work on **their Smart Tourism Destination's Roadmap**.

# Initiatives in Europe

## 2025 EUROPEAN CAPITAL & GREEN PIONEER OF SMART TOURISM COMPETITIONS

INITIATIVE OF  
THE EUROPEAN UNION 

**APPLY NOW**



## TOURISM OF TOMORROW DATA DRIVEN DESTINATIONS HUB

Creation of a Competence Centre to support data  
management in tourism destinations

Build a knowledge  
support scheme to  
assist EU tourism  
destinations

Provide tailor-made  
digital solutions and  
data for DMOs and  
tourism SMEs

Integrate results  
and learnings into  
a business plan to  
set up and sustain  
the Centre

Upscale beyond the  
partnership and build  
a data-driven tourism  
community

Implement the  
Centre and ensure its  
continuity



# BEST PRACTICES

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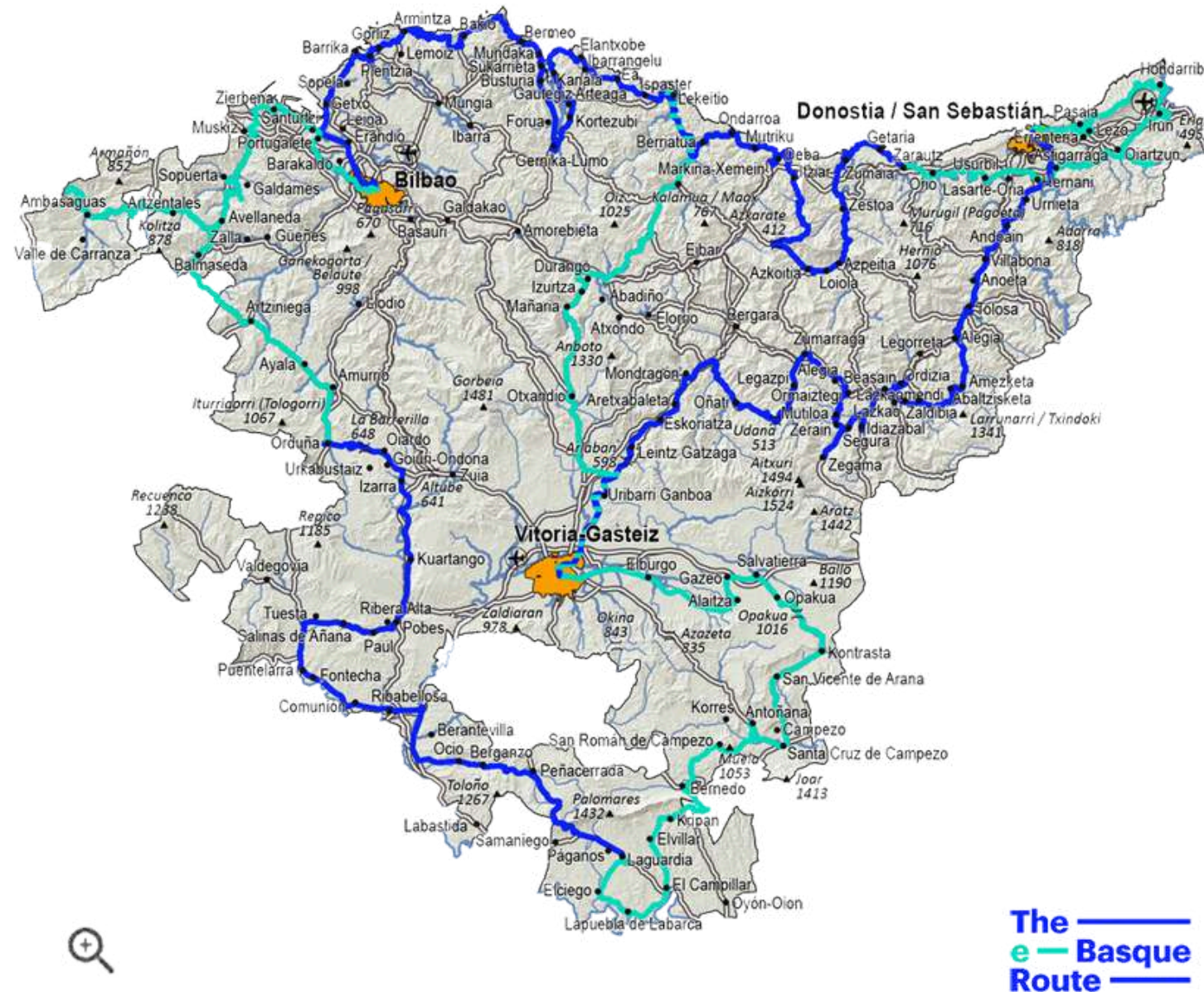


# The e-Basque Route

## Distribution of tourist flows Electric mobility

The E-Route is the first Spanish tourist road route prepared for electric vehicles.

It has a network of electric recharging points that allows tourists to visit and explore the Basque Country along the 950 km route in a comfortable and more sustainable way.



## Basque Country-Spain





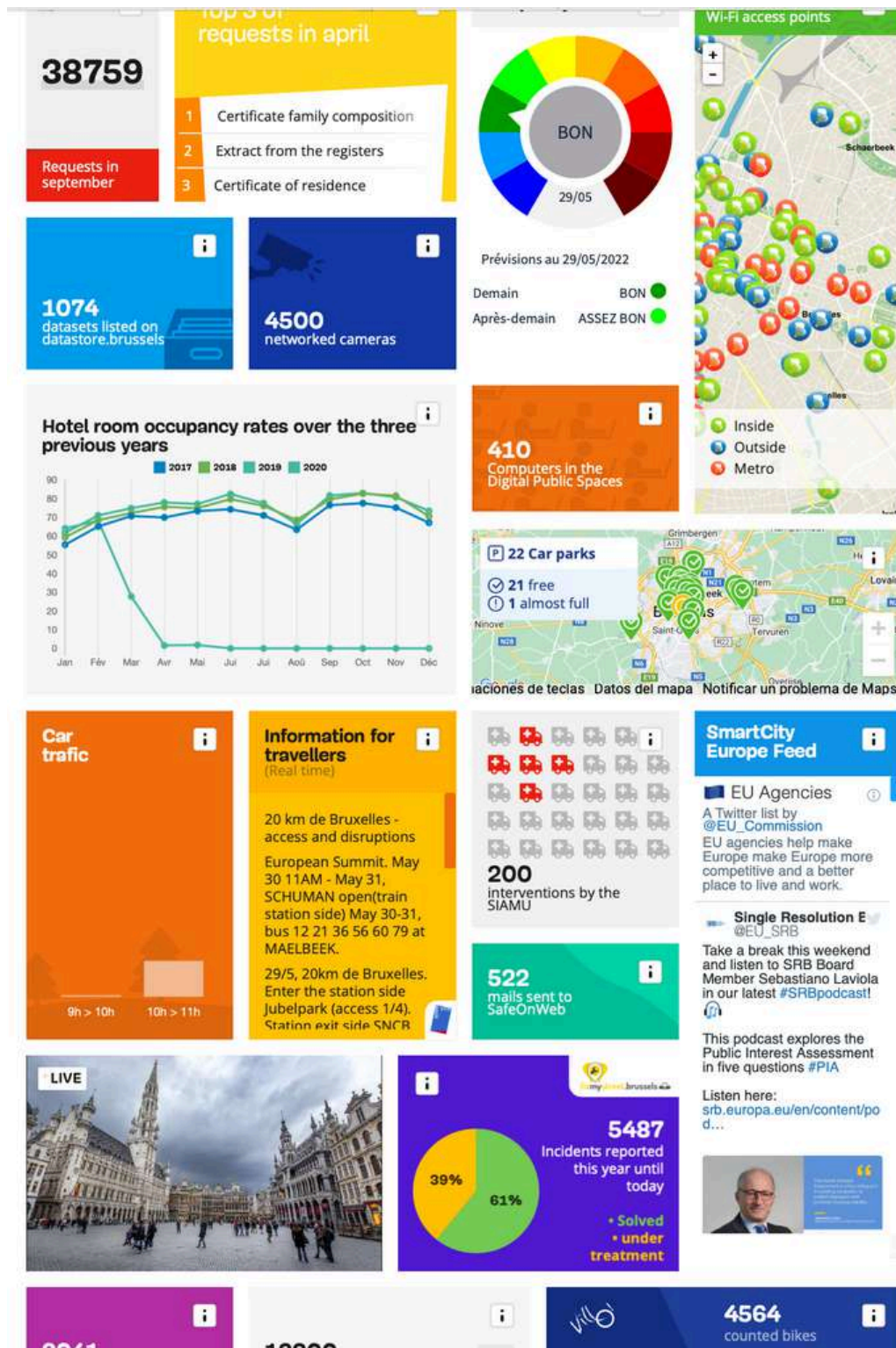
# Improving tourism intelligence

## Development of data visualization dashboards

Development of specialized services for the sector:

- Scorecard of tourism indicators
- Tourism quality consulting
- Advice on protocols and prevention
- Greater presence in planning

The availability of data for tourism management provides all the agents involved in the destination with a solid knowledge of the tourism sector useful for decision making.



# Brussels-Belgium

# Chiclana. Calculation of the floating population based on waste generated

**Data importance**





# Kiosks

## Service management for Porto Tourism Office



These systems ensure a better organisation of services, optimise service processes and end the traditional queue, which translates into greater comfort in service, both for customers and employees.

In tourism, and taking into account that people may be on vacation, it is important to ensure that they do not have to wait too long for their turn. In addition, there is better organisation and management of the flow of visitors.



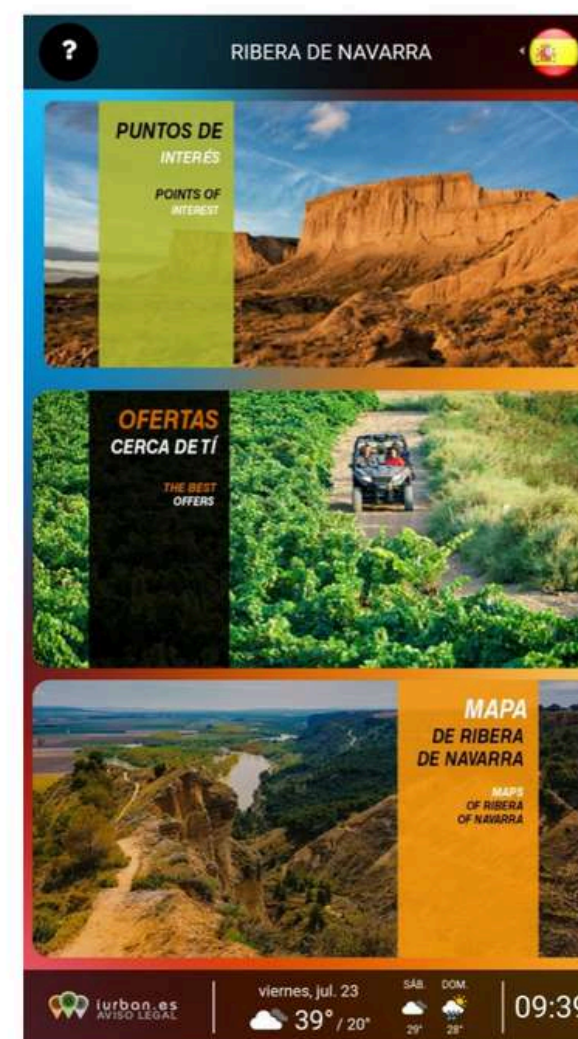
**Porto-Portugal**



# Ribera de Navarra. Circular economy, technology and tourism

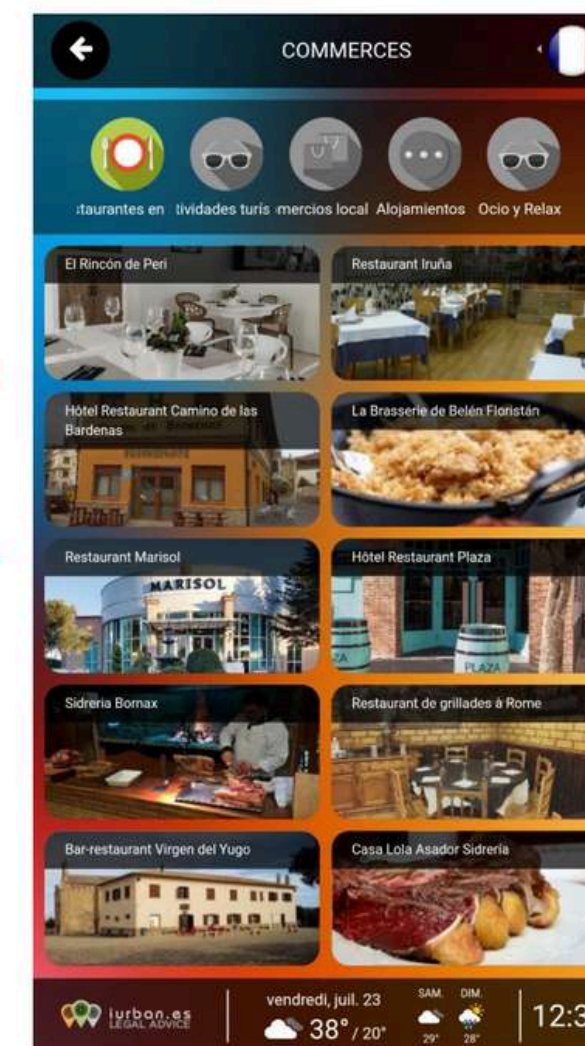


**Data**  
**Promotions**  
**Colaborations between stakeholders**



**RIBERA DE NAVARRA**  
*Inesperada*

**TODA LA INFORMACIÓN  
EN TU MÓVIL**  
**ACCESS TO ALL INFORMATION  
THROUGH YOUR MOBILE**  
**TOUTE L'INFO SUR  
NOTRE TÉLÉPHONE PORTABLE**





# Facing the overtourism challenge

## Venice to track cell phones, use hundreds of cameras to manage tourist entry



Venice is deploying hundreds of CCTV cameras and a mobile phone tracking system to keep tabs on who's entering the city.

Venice's goal is to track every person who enters in Venice with a system of 468 cameras and sensors that allow officials to differentiate residents from visitors, track origins and destinations, and determine how fast people are moving.

The city plans to use an app for reservations and is testing turnstiles that could shut out visitors if the city becomes too crowded. On the water, Venice plans to measure gondola traffic and speeds.



**Venice-Italy**



# Visitor flow tools

## Real-time information

Use of Internet of Things (IoT) and artificial intelligence to calculate the tourism carrying capacity



## Santander



## Santiago de Compostela





Bordeaux

fête le

Vin

FROM 23 TO 26 JUNE 2022

DÉGUSTER
PROFITER
DÉCOUVRIR
PRACTICAL INFORMATION

HOME PAGE > THE TASTING PASS > USER'S GUIDE

## HOW TO USE YOUR TASTING PASS ?

The magnetic card that is given to you when the purchase is made uses « cashless » technology. Once this card is in your hand, you won't have to take out your wallet anymore !

On this card, 11 tastings are credited, as well as the tasting class on the Bordeaux Wine School Pavillion. In order to use it, give your card to the staff on the pavillion, they will scan it and give it back.

# Tasting pass

## RFID card

Tasting Pass, an RFID card which allows attendees to enjoy 11 tastings from the 80 different appellations present on-site at pop-up wine bars along the waterfront.

The pass also includes entry to an 'initiation to tasting' workshop at the Bordeaux Wine School, all providing an opportunity to discover the diversity found among Bordeaux wines.



**Bordeaux-France**

**INNOVATION, CULTURAL  
HERITAGE AND CREATIVITY**

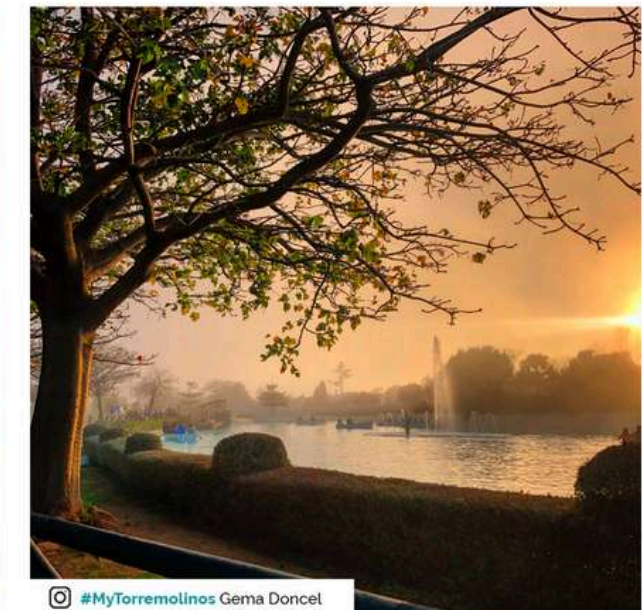
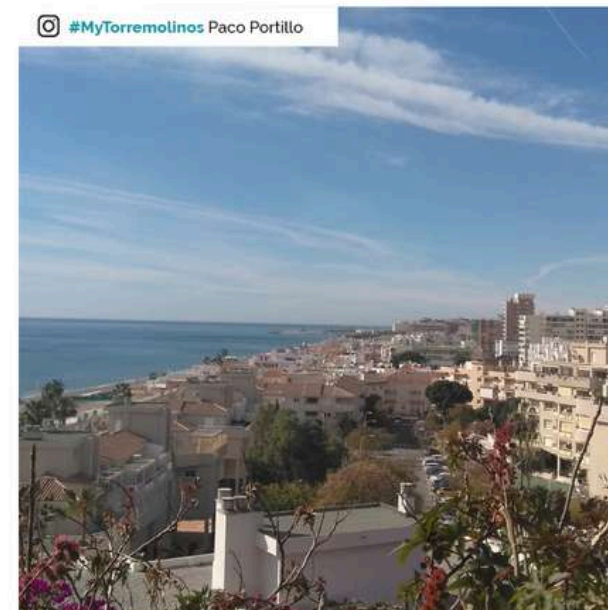
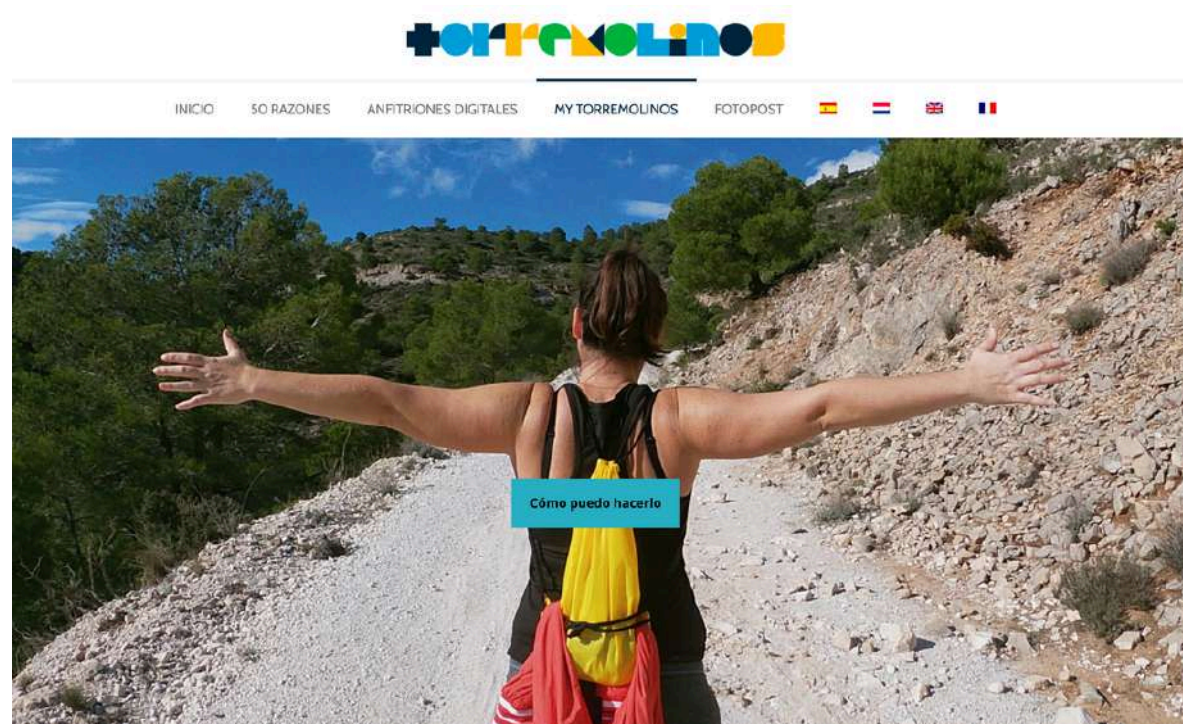
# Valdepeñas. The archaeological park “Cerro de las Cabezas” incorporates the experience of virtual and augmented reality.





# Torremolinos. “Digital Hosts” and ‘My Torremolinos’.

## Involvement of the local population with the destination.



**Local influencers**



# Design for all

A wide range of innovative solutions and improvements to enhance accessibility for persons with disabilities.



## Accessible routes

A route on which a guiding system for the visually impaired is in place from start to finish



## Pedestrian crossing

Buttons for the visually impaired



## Bus and bus shelters

Tactile paving  
Kassel-bus boarding kerbs  
Bus kneeling system

Luxembourg-Grand Duchy of Luxembourg





Federal Ministry  
for Digital  
and Transport



# Empowering European tourism: Integrating data-driven strategies with smart technology and sustainability



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Estrella Diaz



EstrellaUclm



# MoVeToLausitz

Mobility support through data-driven traffic management and alternative options for tourist mobility in the Lausitz region

01.07.2022 – 30.06.2025

[www.movetolausitz.de](http://www.movetolausitz.de)

Gefördert durch:

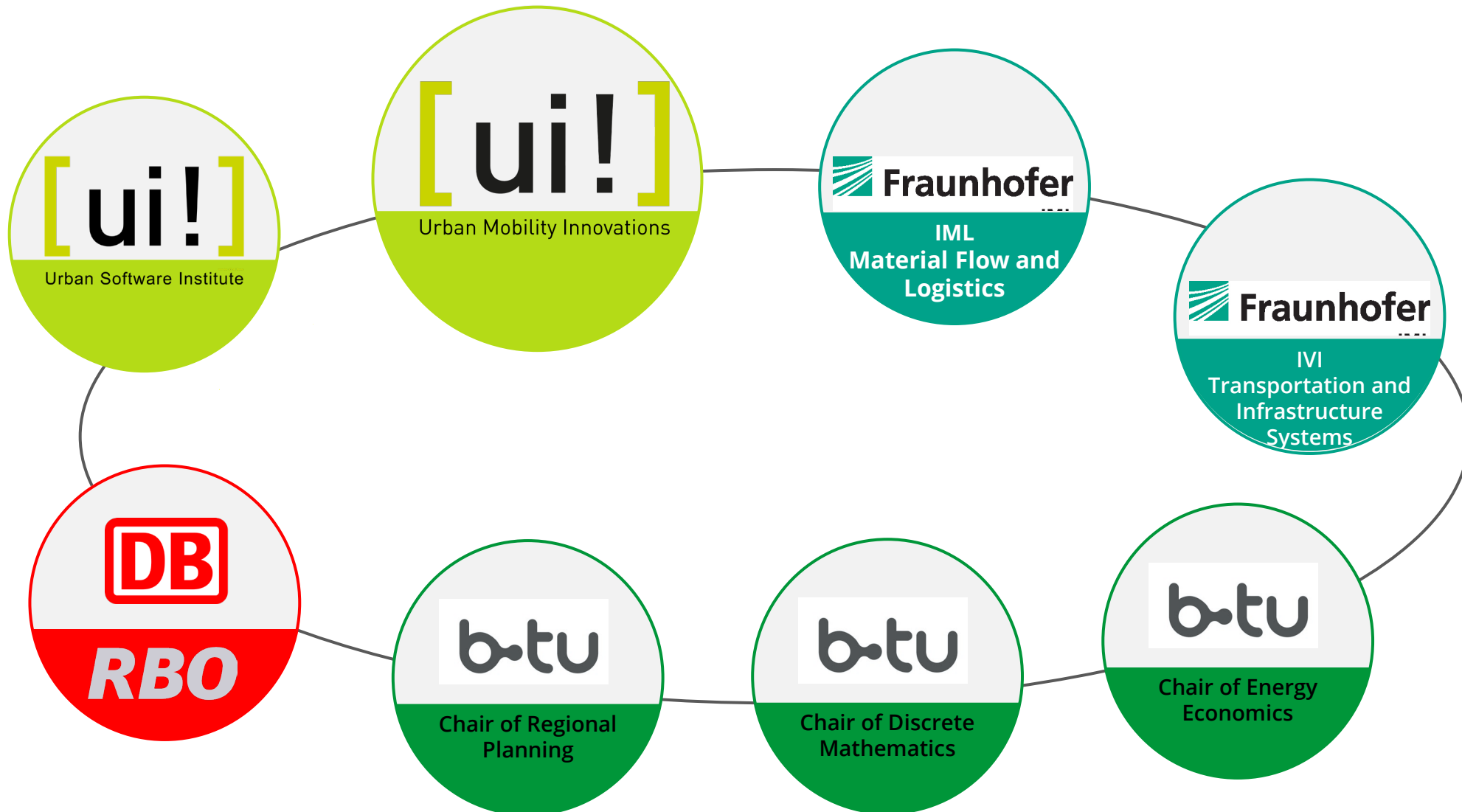


Bundesministerium  
für Digitales  
und Verkehr

aufgrund eines Beschlusses  
des Deutschen Bundestages



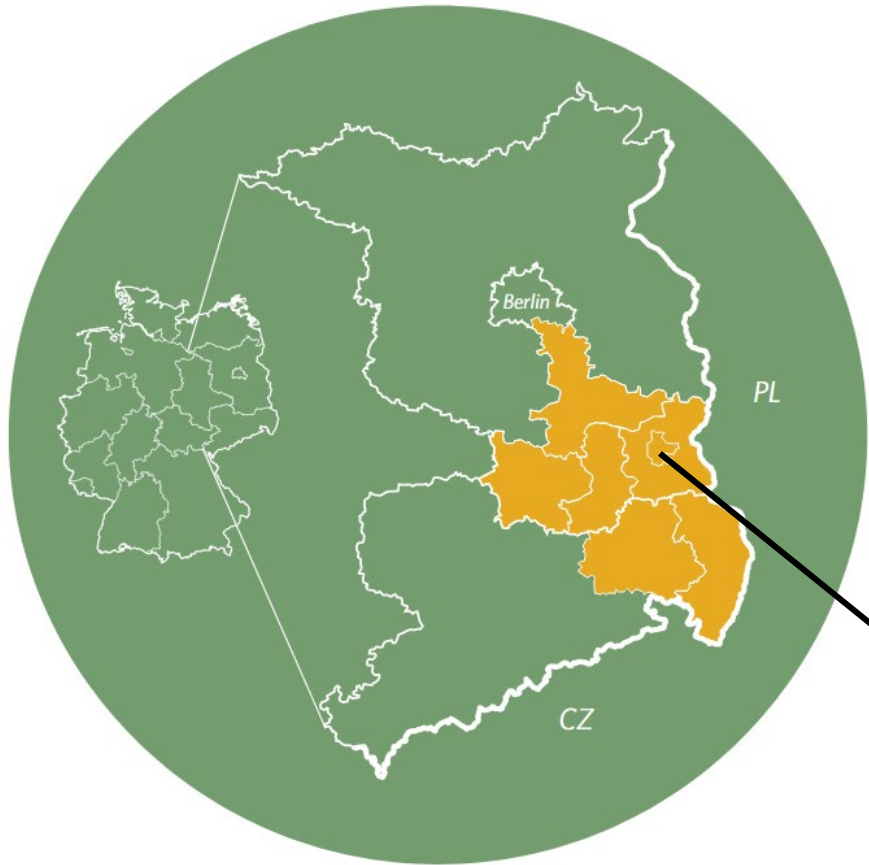
# Project partners



# Project region

Where and what is Lusatia?

Multi-regional spatial understanding of Lusatia:



Rural tourism region:

Spreewald



Lusatian Lakeland

+ Energy region

**Lusatia as a lignite mining area**

# What are the main questions/work areas in the project?



Gefördert durch:

aufgrund eines Beschlusses  
des Deutschen Bundestages

## Overview of most important work areas

- The mobility patterns and requirements of both tourists and residents.

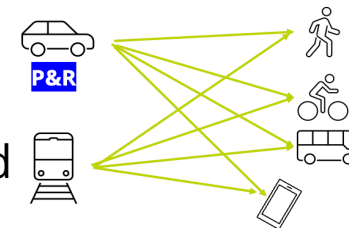
- The role of digital, data-driven traffic management in fostering sustainable regional growth.



- The accessibility and incorporation of mobility information and analytical tools for tourist travel.



- The creation of algorithmic strategies for managing on-demand transportation in rural regions.



- Essential transport services to support sustainable tourism and provide alternatives to private car use.

- The incorporation of emerging mobility solutions with current infrastructure and traffic management systems.





# What is innovative in the project?

## Overview of innovative mobility solutions for Lusatia

- **Data-Driven Traffic & Parking Management**

Smarter, real-time parking optimization

Efficient traffic flow based on data insights

- **Integrated Data Platforms**

Serving both **locals & tourists** with personalized mobility solutions

- **Smart & Sustainable Mobility**

Alternative transport options reduce reliance on private cars

Seamless intermodal travel experiences

### Transforming Data into Actionable Services:

- SMART PARKING
- ON DEMAND TRAFFIC CONCEPT
- AUTOMATED TRAFFIC
- TRAFFIC MONITORING IN REAL TIME
- VISITOR MONITORING
- SCIENTIFIC FOUNDATION FOR NEEDS, ACCEPTANCE AND WILLINGNESS TO PAY

# What is the role of data for the project approach?

## Selection of data used in the project

- Floating Car Data (FCD, real-time traffic information collected from moving vehicles using GPS or cellular networks): source and destination traffic in Burg and Senftenberg
- Sensor based parking data
- Sensor based traffic data
- Data collected from surveys
- Simulation-generated data
- Quantitative data from laboratory experiment (in progress)
- Data collected from face-to-face interviews with tourists
- Qualitative data gathered from expert interviews
- Quantitative data bases on hotel- and house prices & public transport station development



# What are the main findings/results of the project?

## Status I

- The creation of data products and services is currently in progress.



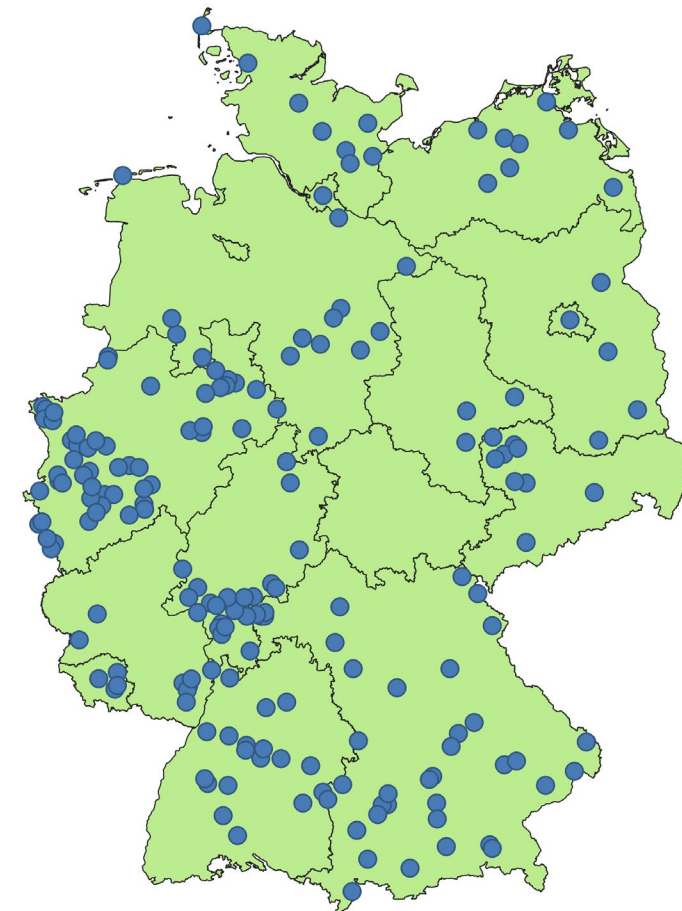
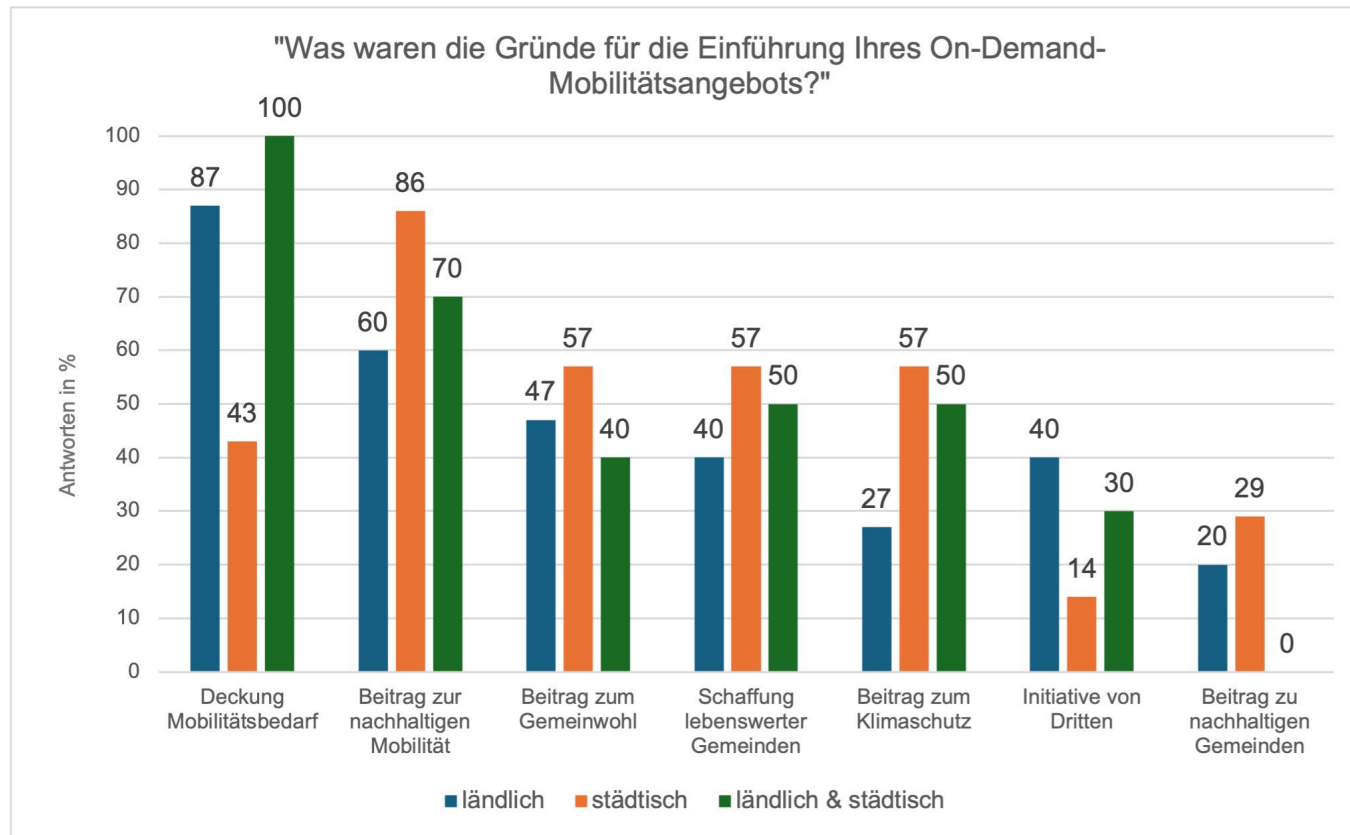
As part of the **MoVeToLausitz** project, cameras for traffic and parking space monitoring have been installed in the municipalities of **Burg** in the Spreewald and **Senftenberg** in the Lusatian Lakeland.

The data from these monitoring points is displayed in the MoVeToLausitz **cockpit**.

# What are the main findings/results of the project?

## Status II

Various business models have been recorded for transportation companies, data product developers, and service providers.

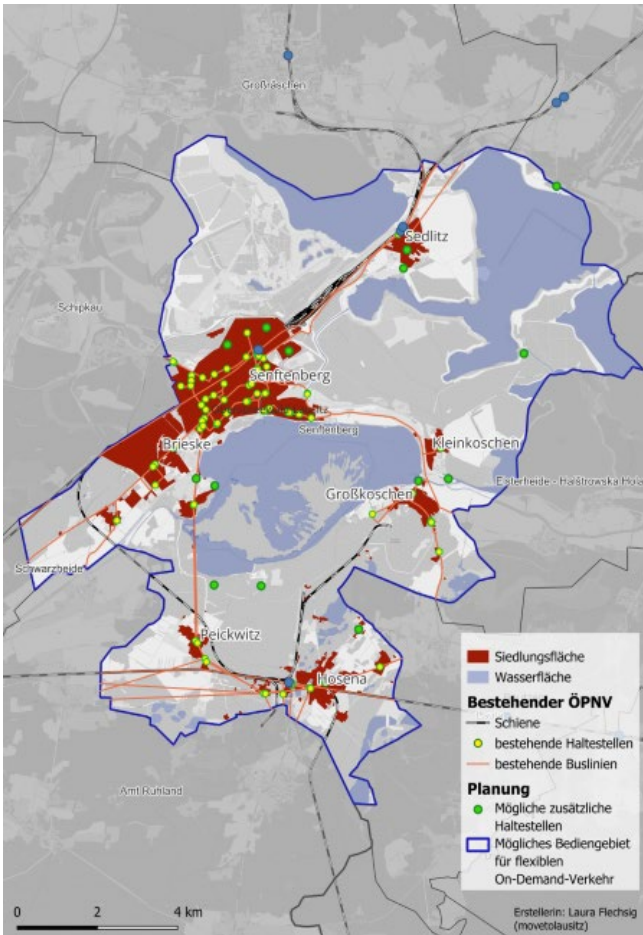




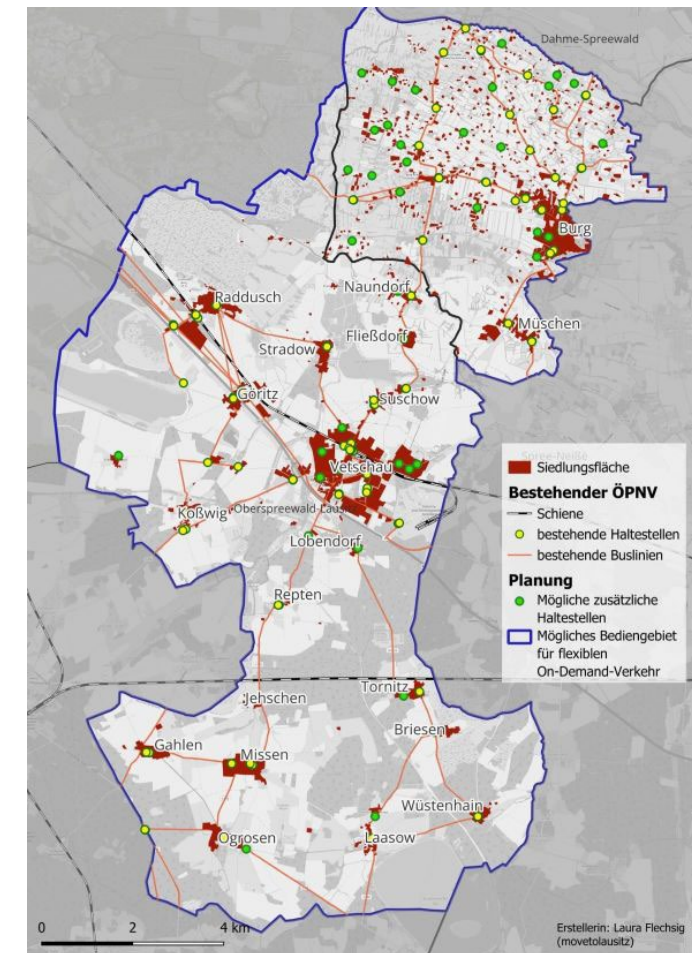
# What are the main findings/results of the project?

## Status III

Specific service areas and routes have been identified for connected and automated solutions.



As part of the project, the train stations **Sedlitz Ost**(left) and **Vetschau** (right) were examined as potential mobility hubs, with **Sedlitz Ost** aiming to provide sustainable access to tourist destinations through bike-sharing and shuttle services, while a hub in **Vetschau** could primarily improve transportation connections to the surrounding region, especially to Burg.



# What are the main findings/results of the project?

## Next steps

- Assessing development of hotel prices and house prices depending on the introduction of new mobility stations to study the economic impact of sustainable transportation
- Evaluate data from  $n = 1.600$  surveys on daily travel
- Setting up a laboratory experiment on the role of traveling solo in public transport and willingness to pay using VR scenery and experimental economics methods
- mathematical optimization approaches are being developed to adapt the routes of on-demand vehicles to daily mobility needs, using intelligent methods such as network flow optimization and simulations with floating car data
- Finishing an On-Demand guide
- Conceptualizing a Rural touristic mobility guide



# For further information and Updates

<https://movetolausitz.de/>



Visit our website for  
Updates and  
upcoming project  
results!



# Thank you for your attention.





# Smart Tourism Office Sevilla

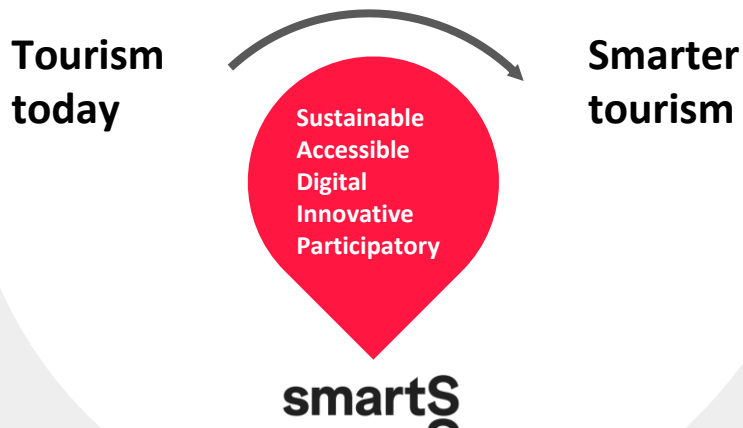
The Tool to Overcome Challenges

**NO8DO**  
AYUNTAMIENTO DE SEVILLA

**Sevilla**  
*Feeling LAND*

**mFUND**  
Funding Future Mobility





## OUR GOAL

Working on the impact of tourism through  
**enhancing the visitor experience, improving the  
quality of life of the resident** and the  
**competitiveness** of businesses

## OVERCOMING CHALLENGES

Tourism Flows. Tourist housing.  
Construction of indicators.

## KNOWLEDGE

Tourism Intelligence System.  
Studies with the University.  
Information.

## SHARE

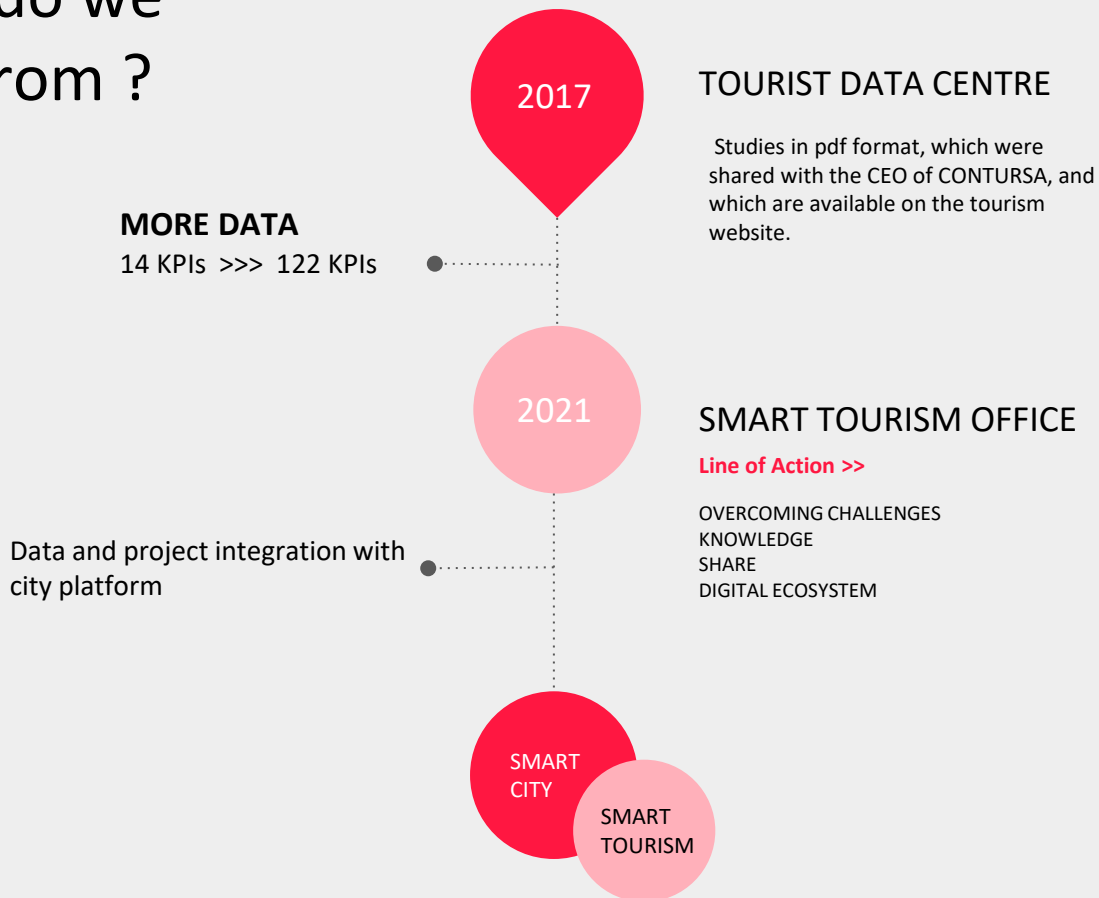
Training for the sector. Transfer  
events. Participation in projects  
with other organisations.

## DIGITAL ECOSYSTEM

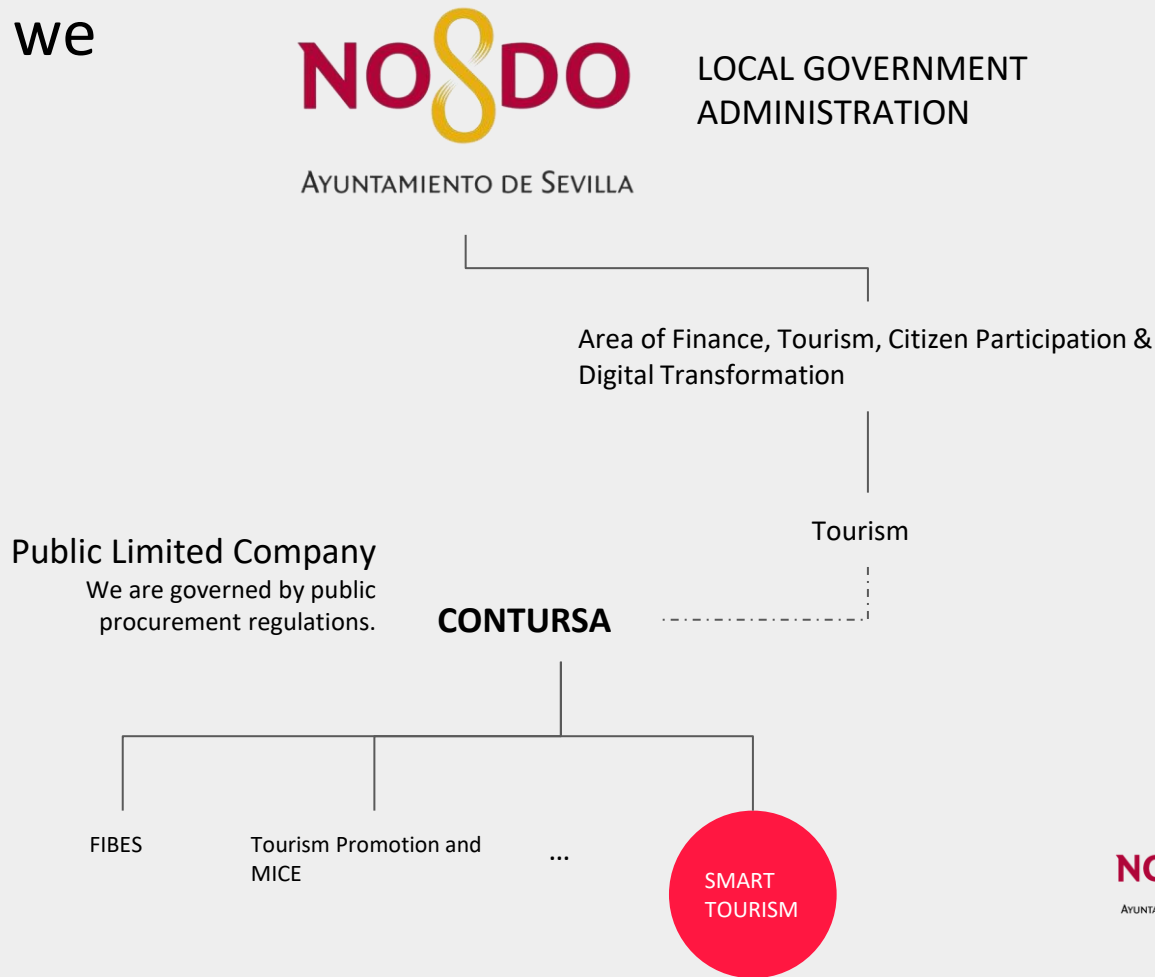
Design of the Digital Ecosystem.  
Emergence of new applied  
technologies. Internal processes.



# where do we come from ?



# where are we located?





# What will we talk about?

01

Data for  
decision  
making

02

Explaining  
Reality

03

City  
Challenges



# 01 Data for decision making

Data for decision making

## 01.1 Data for decision making

# Data for decision making

Its mission is to improve strategic planning processes with predictive and diagnostic analytics.

Hotel Establishments and Tourist Apartments

Tourist Housing

Air Connectivity

Air Passenger Arrivals

Air Reservations

International Tourism Expenditure

Tourism Sustainability

Visitor Perception and Behavior

Booking Activities at Tourist Attractions (GetYourGuide)

Recovery of Accommodation Demand

Visits to Museums and Monuments

smartS Sevilla Smart City

Sistema de Inteligencia Turística de Sevilla

El SIT recopila, transforma, analiza y visualiza enormes cantidades de datos poniéndolos a disposición del sector turístico local.

Ayodados en un modelo de BI (Business Intelligence), los datos recogidos por el SIT mejoran los procesos de planificación estratégica con análisis predictivos y de diagnóstico. Ponemos la inteligencia al servicio de una mejor ciudad.

Establecimientos hoteleros y apartamentos turísticos

Vivienda turística

Conectividad Aérea

Llegadas de pasajeros aéreos

Reservas aéreas

Gasto Turismo Internacional

Sostenibilidad turística

Percepción y comportamiento del visitante

Recuperación de la demanda de alojamiento

Reserva de actividades en atractivos turísticos (GetYourGuide)

Visitas a Museos y Monumentos

**NO8DO**  
AYUNTAMIENTO DE SEVILLA

**Sevilla**  
*FeelingLAND*

All dashboards are published and available for free on our website.



SCAN ME



# Data for decision making


Monthly reports on the markets and on the current situation as a whole are published.

**smart\$** Sevilla City Office  
smart\$ Sevilla City Office

Inicio | Informes | Noticias | Servicios | Contacto | Mapa | Ayuda

## Informes

La Smart Office pone a disposición del público informes periódicos de los principales mercados turísticos



### Marzo 2024

[Haz click para descargar el informe que te interesa](#)

<a href="#">Informe Mensual</a>	<a href="#">Mercado Alemán</a>	<a href="#">Mercado Americano</a>
<a href="#">Mercado Británico</a>	<a href="#">Mercado Español</a>	<a href="#">Mercado Francés</a>
<a href="#">Mercado Italiano</a>	<a href="#">Mercado Portugués</a>	

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<a href="#">Mercado Británico</a>	<a href="#">Mercado Español</a>	<a href="#">Mercado Francés</a>
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<a href="#">Mercado Británico</a>	<a href="#">Mercado Español</a>	<a href="#">Mercado Francés</a>
<a href="#">Mercado Italiano</a>	<a href="#">Mercado Portugués</a>	

[Haz click para descargar el informe que te interesa](#)

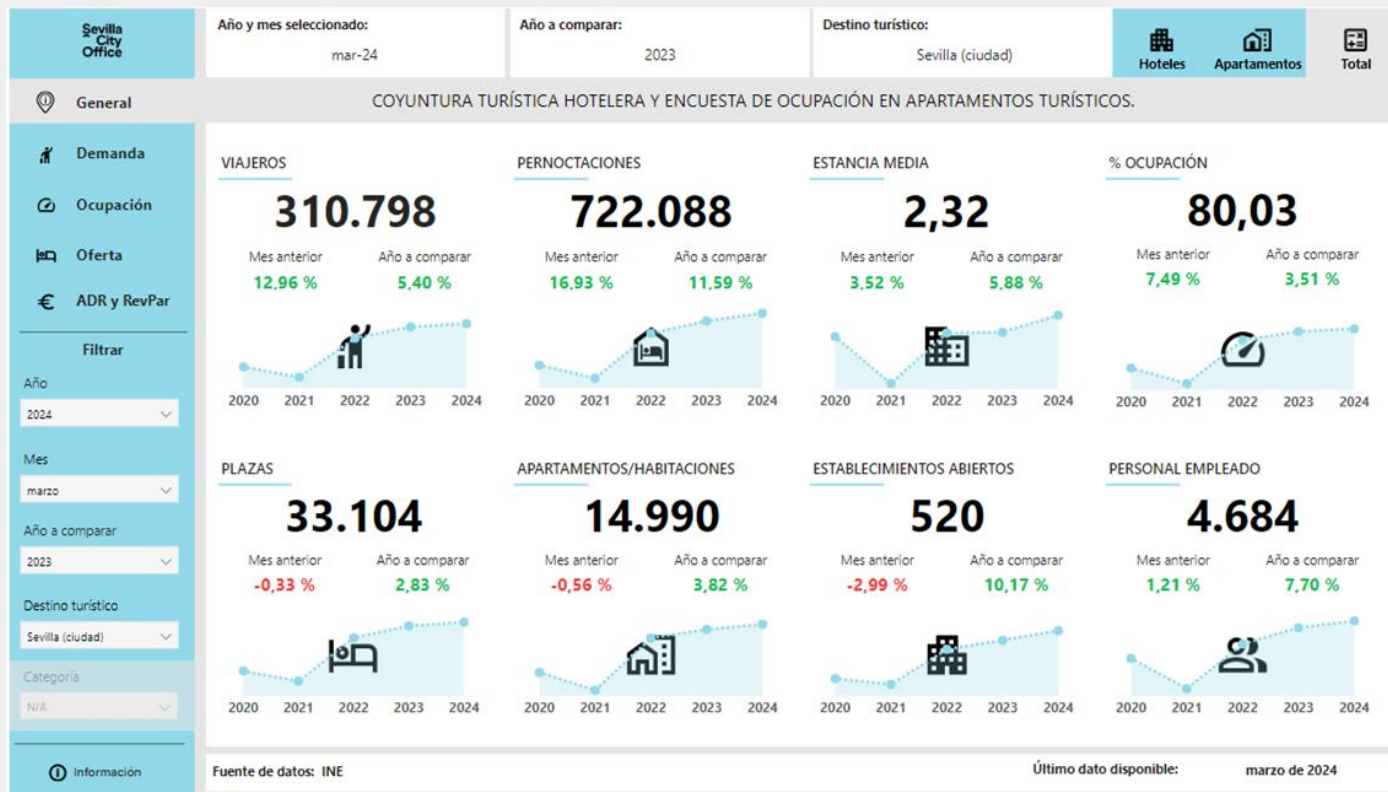
[Informe anual 2023](#)

### Diciembre 2023

[Haz click para descargar el informe que te interesa](#)

<a href="#">Informe mensual</a>	<a href="#">Mercado Alemán</a>	<a href="#">Mercado Americano</a>
<a href="#">Mercado Británico</a>	<a href="#">Mercado Español</a>	<a href="#">Mercado Francés</a>
<a href="#">Mercado Italiano</a>	<a href="#">Mercado Portugués</a>	

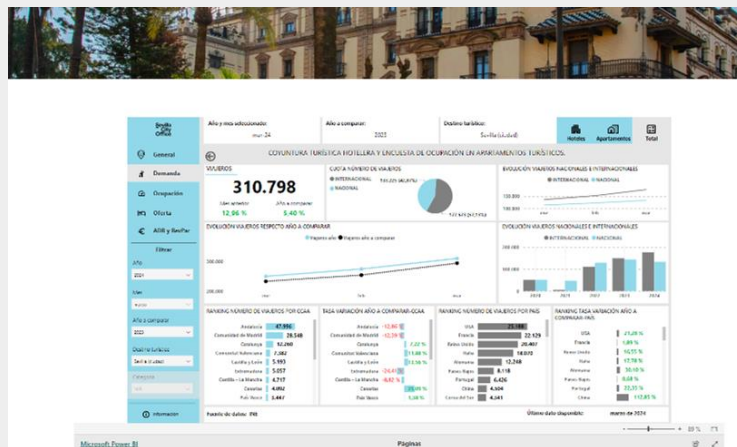
# 01.1 Data for decision making



## 01.1 Data for decision making

Each dashboard is accompanied by information on its interpretation and indicates:

- Data source
- Data provider
- Data periodicity
- Update frequency.



En este informe se presentan los resultados difundidos por el Instituto Nacional de Estadística correspondientes a las Encuestas de Ocupación Hotelera, Índices de precios hoteleros y los indicadores de rentabilidad del sector hotelero. Incluye también información sobre la oferta y la demanda de los apartamentos turísticos.

Los datos correspondientes al segundo trimestre de 2020 no están disponibles debido a que no se ha alcanzado el respaldo muestral necesario como consecuencia de las restricciones impuestas por el estado de alarma a causa de la COVID-19. La fecha de publicación aproximada de la Encuesta de Ocupación Hotelera, Índice de precios e indicadores de rentabilidad del sector hotelero es la tercera semana de cada mes.

La fecha de publicación de los datos relativos a Apartamentos Turísticos es aproximadamente una semana después. Durante el periodo comprendido entre la publicación de los datos de Establecimientos Hoteleros y la publicación de los datos de Apartamentos Turísticos, para consultar las visualizaciones relativas a ese mes, solo estarán disponibles los datos de Establecimientos Hoteleros.

Fuente: Instituto Nacional de Estadística

Fuente oficial: Sí

Periodicidad: Mensual

Frecuencia de actualización: Mensual

Nivel de desagregación: Municipal (punto turístico)

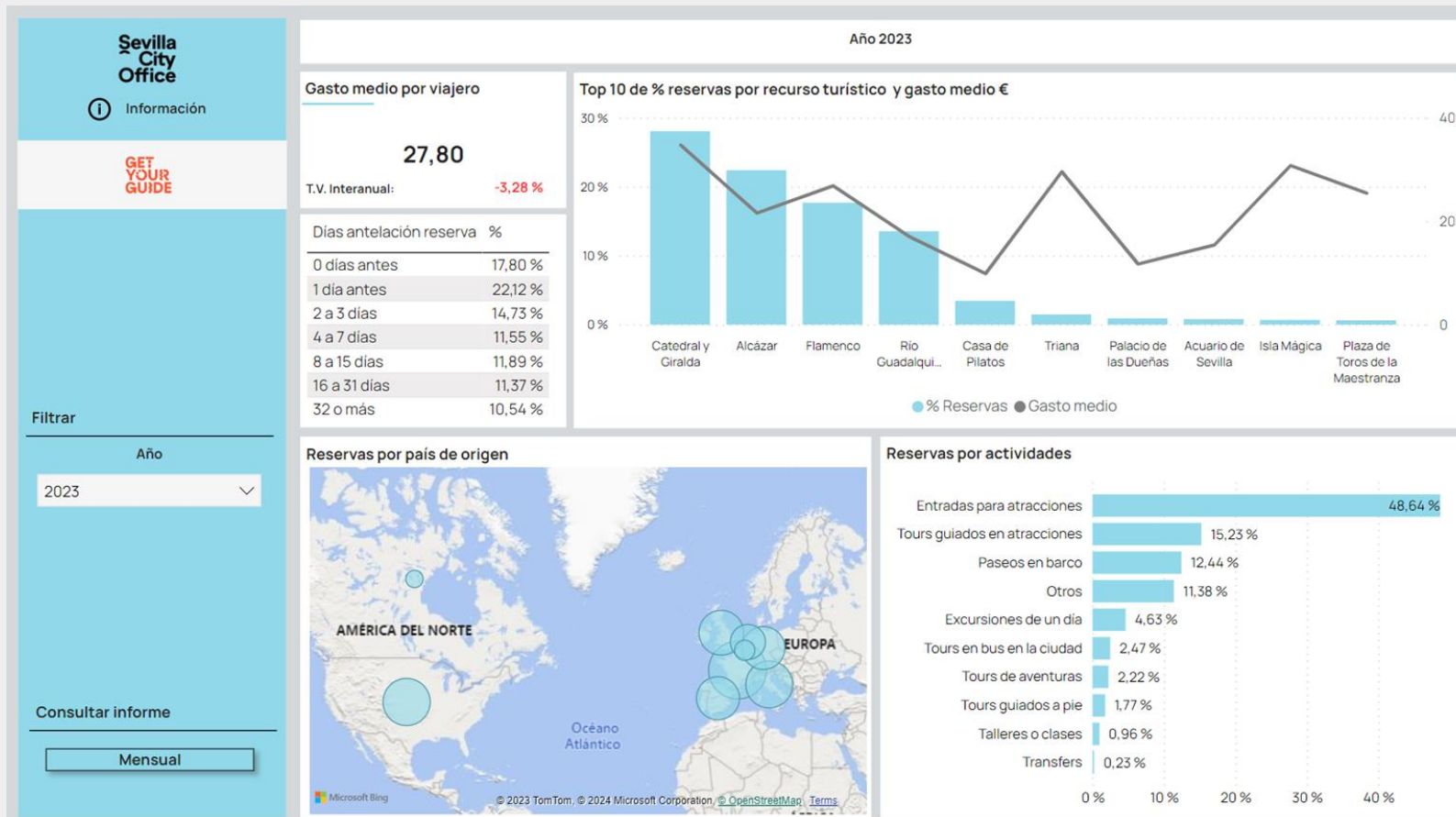
## ¿Alguna consulta?

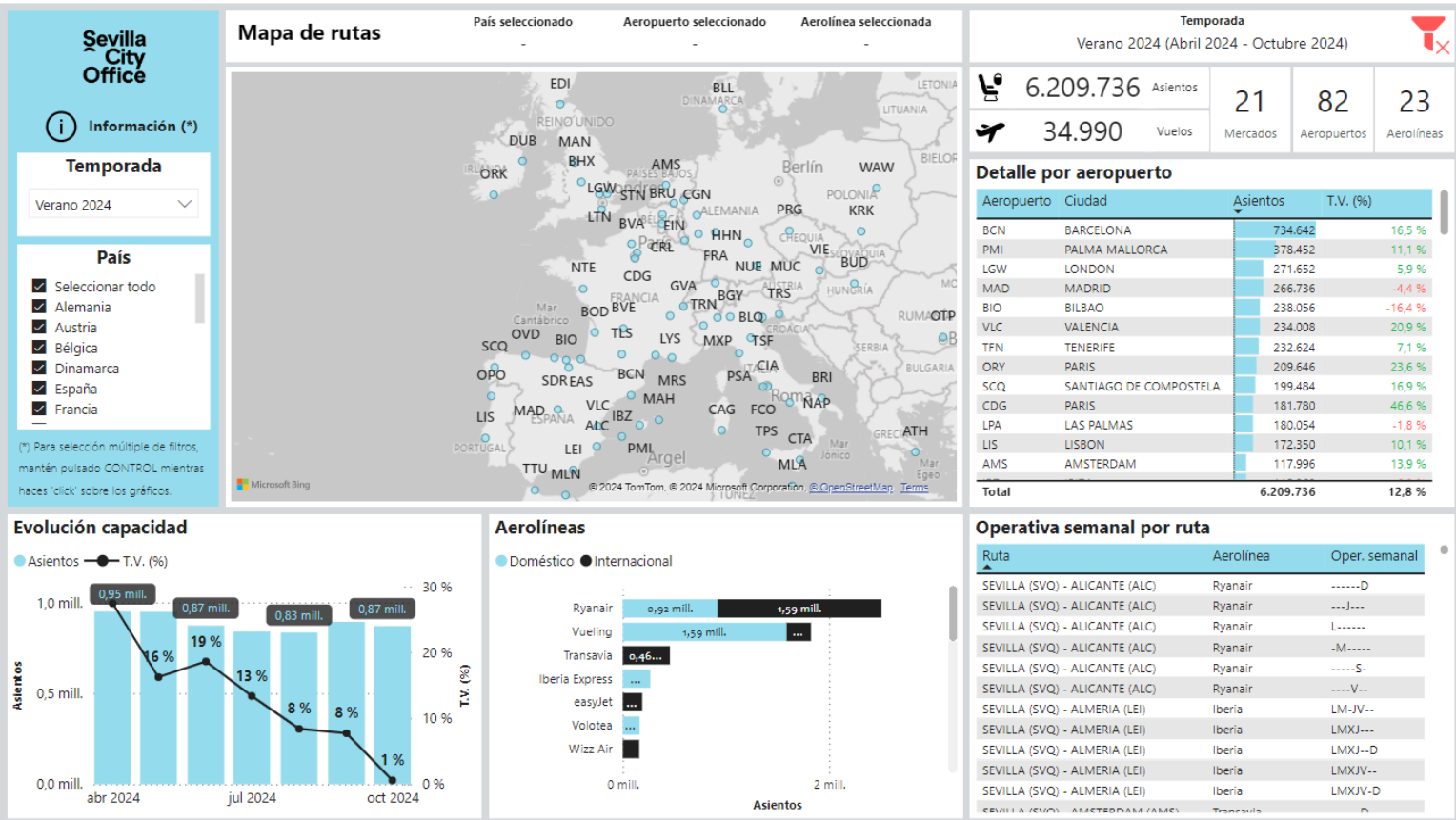
Si quieres consultarnos algo, por favor, contacta con nosotros a través del siguiente formulario.

Nombre

Adapt







### Next Steps

Work on obtaining the city's data within the city, and not purchasing it from external companies



Cohesion

Training

Digitalization



# 02

## Explaining reality

Tourism Sustainability Index

Tourism activity index

Economic impact index

# Explaining reality

Build indicators of tourist activity to understand behavior.

**Tourism Sustainability Index**



**Tourism activity index**



**Economic impact index**



# Tourism Sustainability Index



The composition and weighting of these KPIs follows the generic criteria set by the SDGs and the European System of Tourism Indicators.

## 65,24

16,16% (2023)

Global Index of Sustainable Tourism  
(GIST)

Distribution of Tourist Income  
Concentration of Tourism Supply  
Carbon Footprint  
Perception of Tourism Sustainability  
Motivational Diversification  
Dependence on Origins  
Seasonality



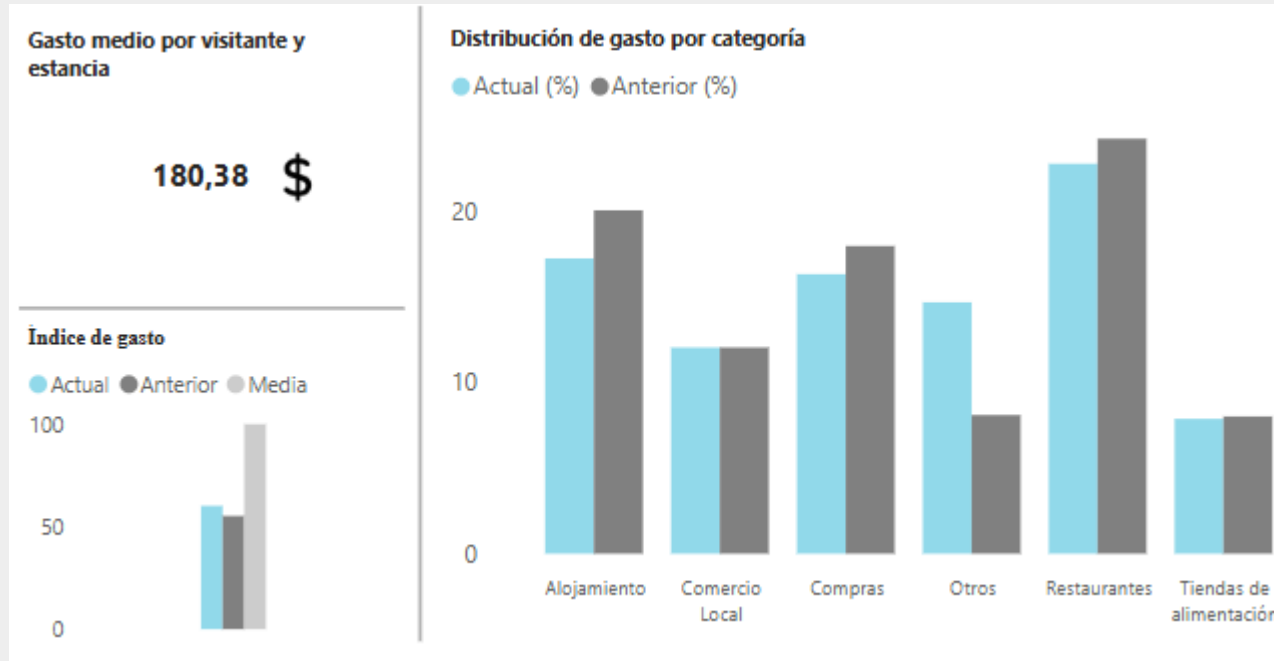
### Tourism Income Distribution Index

63,26

16,16% (2023)

It is obtained through the cross analysis of the expenditure per visitor and its distribution by different categories of establishments (restaurants, accommodation, supermarkets, etc.).

100 // Indicates a destination with high per visitor spending and a fully diversified distribution of tourism revenues, positively impacting local businesses and economies.



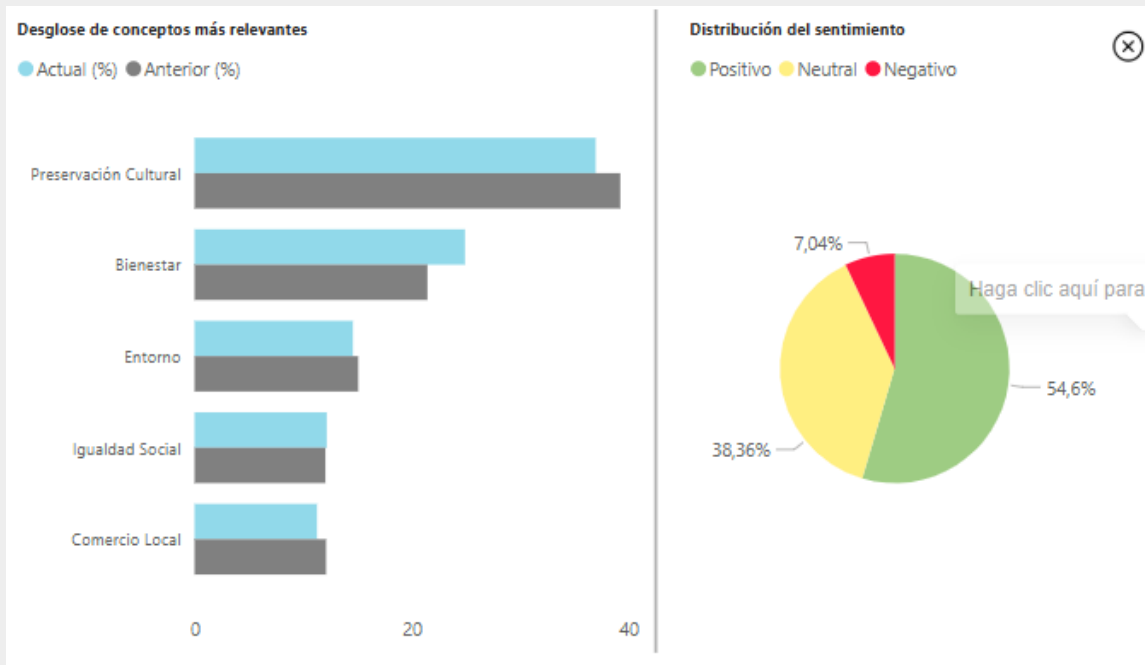
### Tourism sustainability perception index

66,29

+4,23% (2023)

The Tourism Sustainability Perception Index is obtained by identifying spontaneous mentions of tourists on social networks in which they talk about the destination and aspects related to sustainability.

The distribution of sentiment is visualized by categorizing mentions as positive, negative, or neutral.



# Tourism activity index

The proposal introduces a comprehensive synthetic indicator for Seville's tourism sector, utilizing a scientifically valid system of indicators to broaden data collection beyond traditional focus areas like hotel establishments. The methodology for aggregating information is designed to be simple and user-friendly, facilitating its application in sector decision-making. This approach aims to improve the monitoring and assessment of tourism activity, supporting sustainable development in the city.

Explained Reality

Hotel Establishments  
Air Connectivity  
Visits to Museums and Monuments



Unexplained Reality

Tourism and Leisure  
Experience Companies  
Impact Control for Sustainable Development



# Local Economic Impact Measurement of Tourism



Seville, in collaboration with the University of Seville, has been working since 2022 on an advanced methodological proposal to analyze the economic impact of tourism in smart tourist destinations. This methodology focuses on fundamental economic indicators, such as Gross Domestic Product (GDP) and job creation, and incorporates data analysis from both official statistics and field research. The goal is to quantify tourism's contribution to the local economy, assessing the direct, indirect, and induced effects of tourism using techniques like the adaptation of the Input-Output Table and studying the interdependencies between tourism and other economic sectors.

A person with long hair, seen from behind, is holding a smartphone up to take a photo of a cityscape. The image is overlaid with a semi-transparent orange filter. The city in the background is dense with buildings and appears to be a coastal area with a body of water visible in the distance.

03

## City Challenges

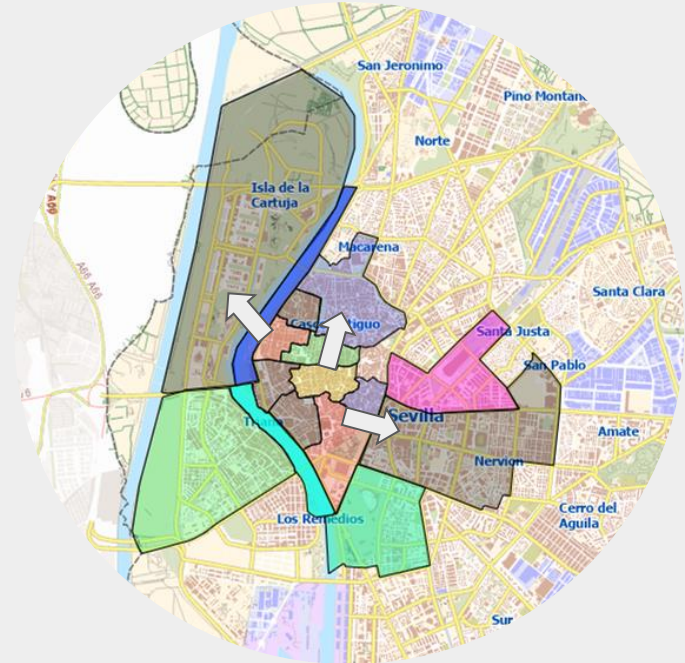
Density and Tourist Flows

# OUR GOAL

Relieve congestion in the Santa Cruz neighborhood and redirect flows to other areas of the city.

Boosting other tourist hubs in the city (northern area, Nervión, Triana, Macarena, etc.).

Improvement of the quality of the visit experience and the quality of life for residents.





We are not the smartest, but we surround ourselves with those who know best.

### 3 Steps

#### **Analyze the impact:**

Analyze the impact of measures through the indicator system

#### **Prototype solutions:**

Prototype solutions with companies, the university, and the city council's interdepartmental commission.

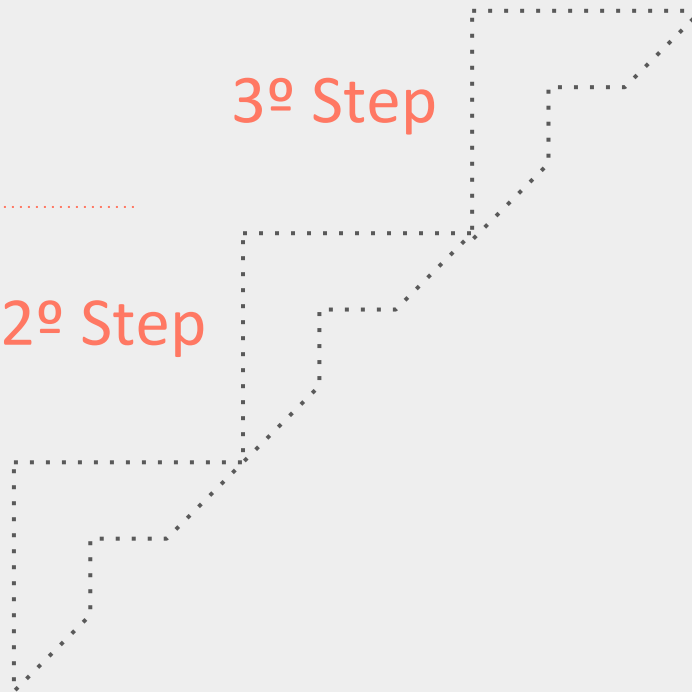
#### **Analyze the reality:**

How many tourists go? How long do they stay? Where do they move? What is their experience?

1º Step

2º Step

3º Step

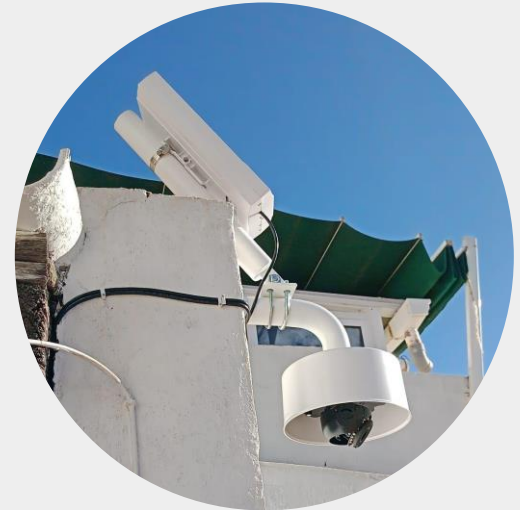


What's Happening?

# Analyze the reality

We combine technologies to analyze how they can help us achieve our objectives (mobile network operators, Wi-Fi tracking, sensor cameras). Experimental project in which companies and universities collaborate.

Our objective is to manage the destination to improve the quality of life of residents and the user experience.





Which is the reality?

# Why we use three technologies?

### Mobile Operator

The only entity capable of identifying whether individuals within view are residents or visitors.



## Density and tourist flows

**Optical Sensor**  
People Counter  
within its angle of  
Vision



**Wifi Tracking**  
Count devices,  
not people.



**Wifi Tracking**  
hey can see whether or not  
someone passes through  
the various access points  
(APs).



### Mobile Operator

The operator cannot track movement  
between streets; it analyzes large areas.

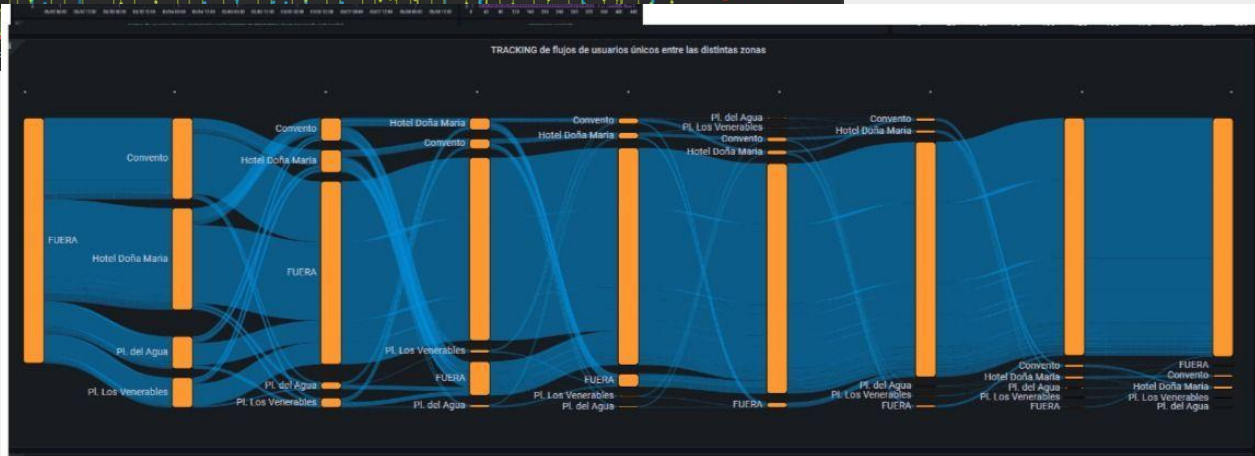


### Wifi Tracking Location and Presence Analytics

It takes advantage of the signals emitted by smartphones, tablets, and laptops when they are not connected to a network. These signals are called "Probe Requests," and devices emit them when searching for nearby networks.



### 03 Density and Tourist Flows





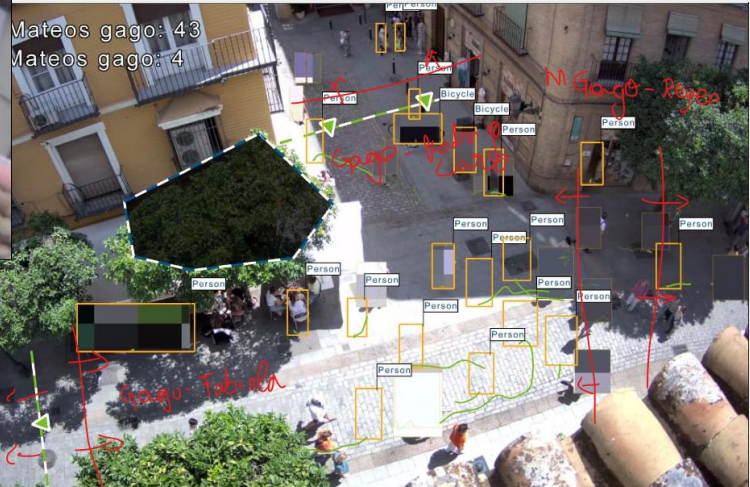
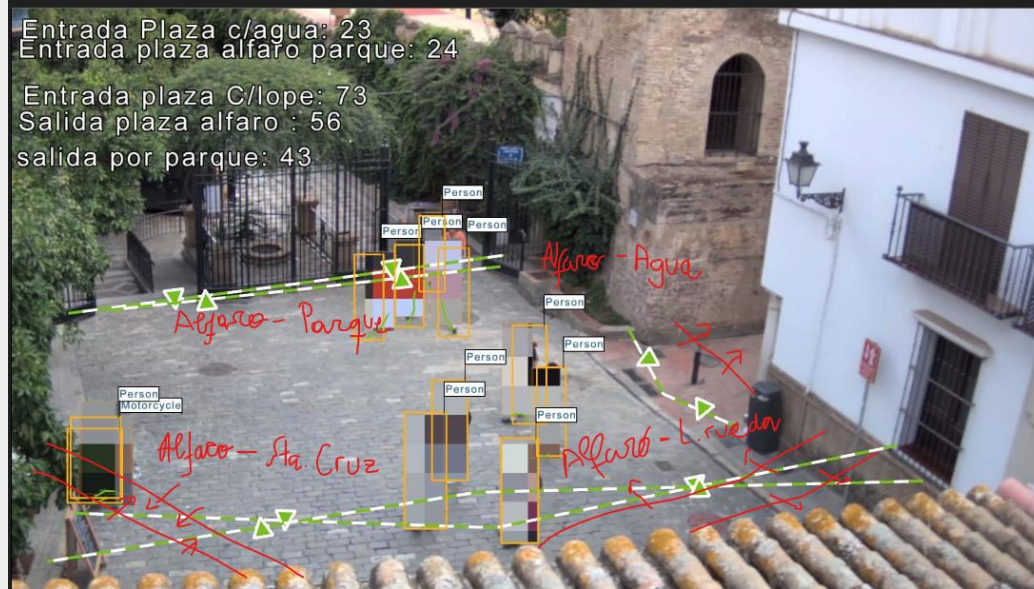


### OPTICAL SENSOR

Data capture, no video, is displayed. The camera identifies learned patterns. The development of sensor technology is constantly evolving to respond to future analysis.



### 03 Density and Tourist Flows



What's Happening?

### Relevant aspects to consider in terms of data protection

Prepare a thorough impact analysis  
before deployment.

Work with highly secure and  
trustworthy providers.

It is mandatory to set a start and end  
time for daily analysis.

Demonstrate legitimacy for the  
common good.

Mark the area with signs that  
communicate the project.



### NEXT STEPS

Field work to identify device errors depending on installation height, lighting conditions, etc.

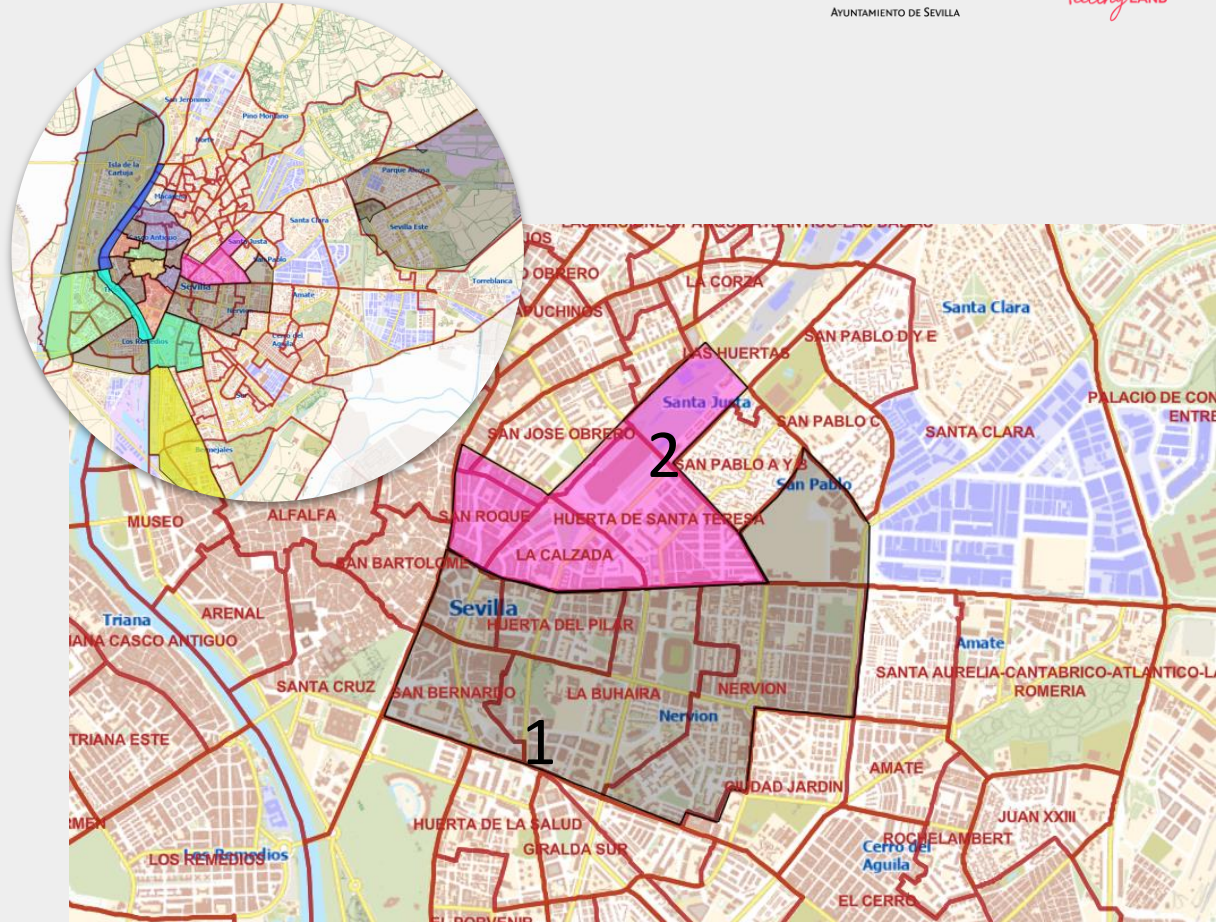
Identify the flow analysis performed on individuals.

Work on a formula that determines how many people are present when including these three data points.

Include all the data in a digital twin to work with it.

**Gather the commission to discuss possible solutions.**

# Delimitation of the Nervión Tourist Zone



# Analysis of Nervión

Phases

### Neighborhood Diagnosis

Situational analysis to identify existing resources, both tangible (monuments, architecture, parks, etc.) and intangible (traditions, culture, local gastronomy)

### Tourism Market Segmentation

Identify the profile of the tourist you want to attract.

### Sustainability Plan

Ensure that tourism development does not compromise the quality of life of residents or damage the environment

### Design of the Tourist Offer

Define a clear and coherent offer that can attract visitors on a sustained basis

### Marketing and Promotion Plan

Develop a marketing strategy that positions the neighborhood as an attractive tourist destination

### Measurement and Analysis of Results

Define clear metrics to evaluate the success of the transformation



  
886.4k Mentions  
//  
Sentiment



Food & Beverage



Hospitality



Attractions



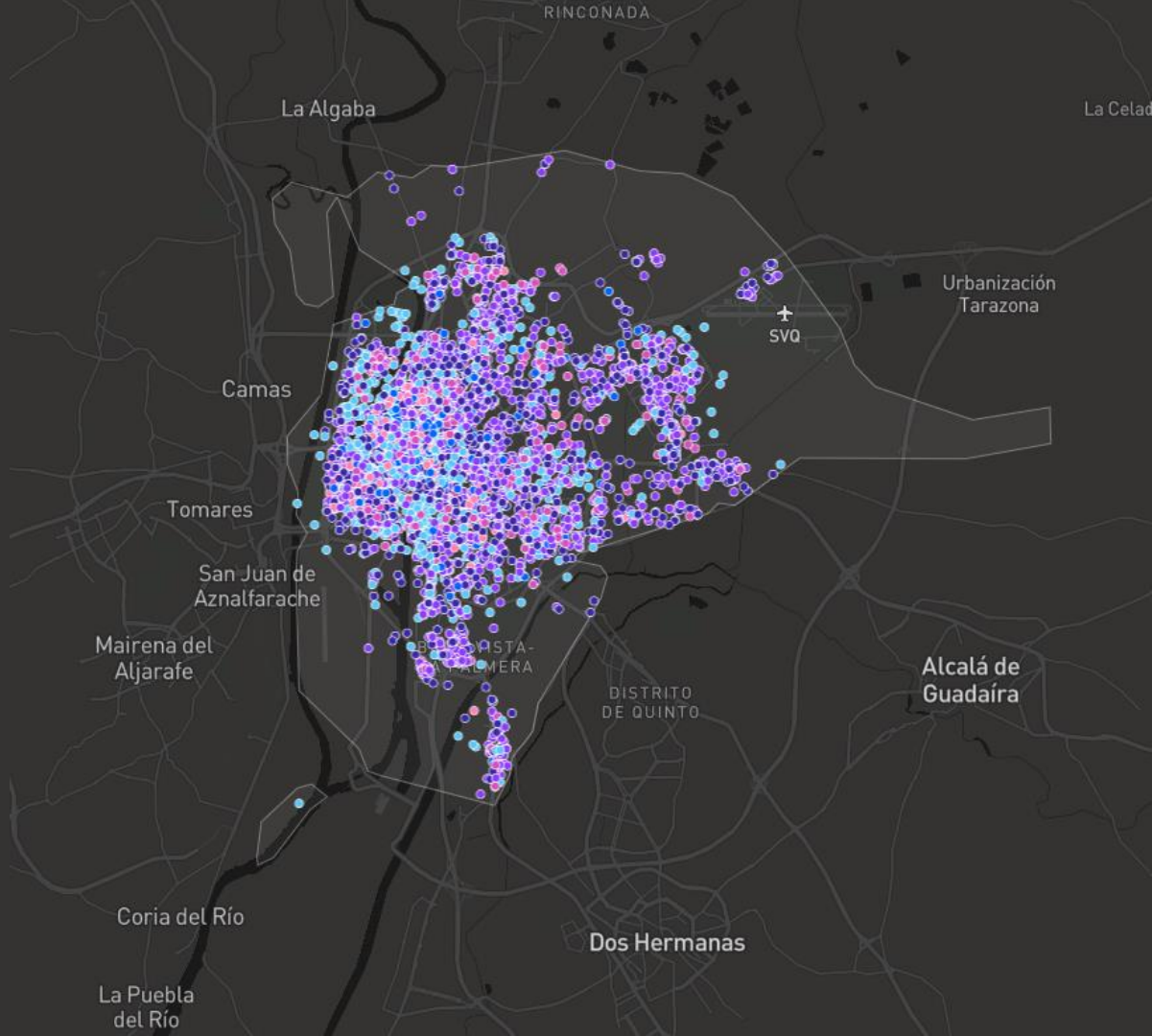
Short Term Rentals



Entertainment



Transportation



# NERVIÓN

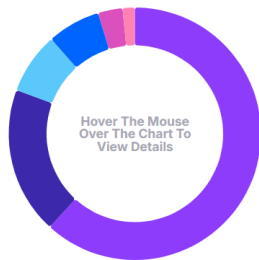
TOURIST AREA

POI volume

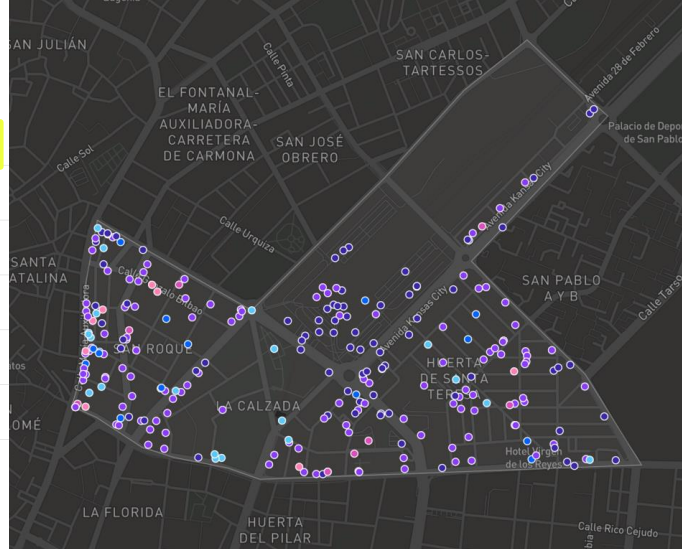
# 649

**Restoration** is the most predominant aspect in **Nervión**. It is more accentuated in section 1 than in section 2.

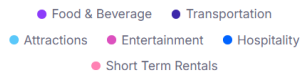
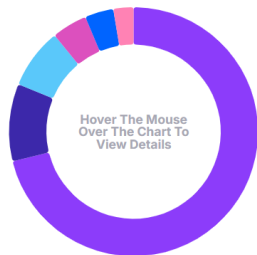
Total POI volume **191**



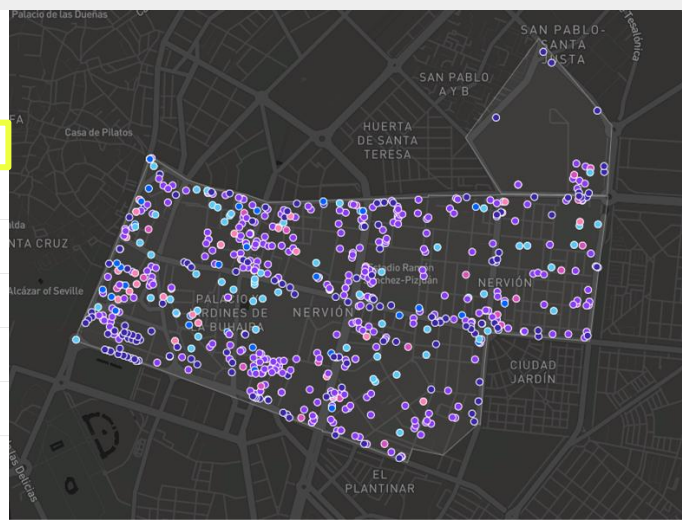
	POI distribution	POI volume
☺ Food & Beverage	61.8%	118
🚗 Transportation	18.8%	36
🏛 Attractions	7.9%	15
🏨 Hospitality	6.8%	13
🎪 Entertainment	3.1%	6
🏠 Short Term Rentals	1.6%	3



Total POI volume **458**



	POI distribution	POI volume
☺ Food & Beverage	71.2%	326
🚗 Transportation	10.0%	46
🏛 Attractions	7.9%	36
🎪 Entertainment	4.6%	21
🏨 Hospitality	3.7%	17
🏠 Short Term Rentals	2.6%	12



# NERVIÓN

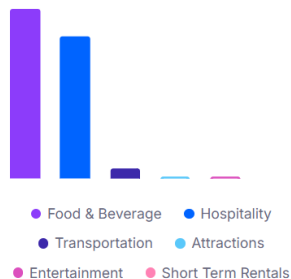
TOURIST AREA

Digital traces

# 74.400

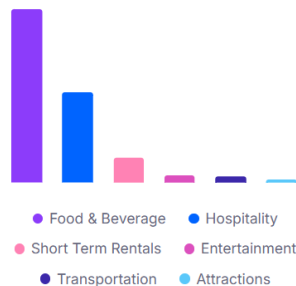
Most of the traces are concentrated in catering and accommodation.

Total digital traces volume **16.3k**



	Digital traces distribution	Digital traces volume
Food & Beverage	51.9%	8.4k
Hospitality	43.6%	7.1k
Transportation	3.2%	527
Attractions	0.7%	106
Entertainment	0.5%	81
Short Term Rentals	0.1%	18

Total digital traces volume **61.1k**



	Digital traces distribution	Digital traces volume
Food & Beverage	56.9%	34.8k
Hospitality	29.7%	18.1k
Short Term Rentals	8.1%	5.0k
Entertainment	2.5%	1.5k
Transportation	1.9%	1.2k
Attractions	0.9%	529



# NERVIÓN

TOURIST AREA

This ranking estimates the popularity of each territory by comparing the number of POIs and their digital footprints and Sentiment.

Popularity of the area

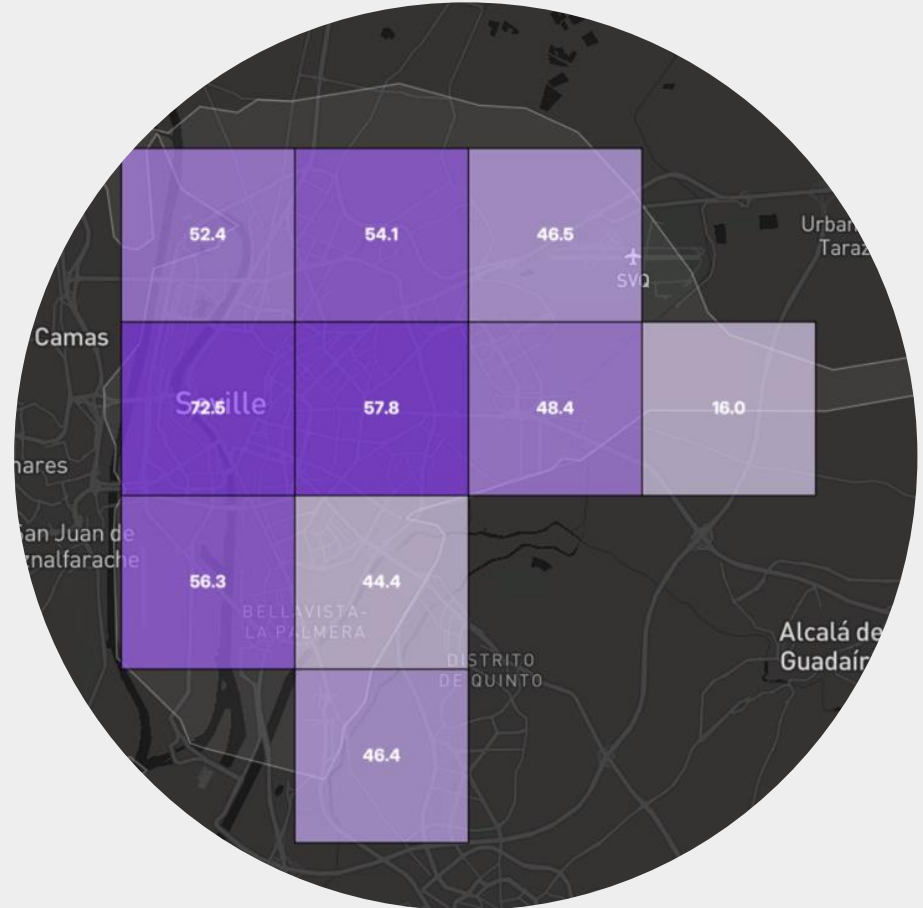
**57,8**

Seville Center

**72,5**

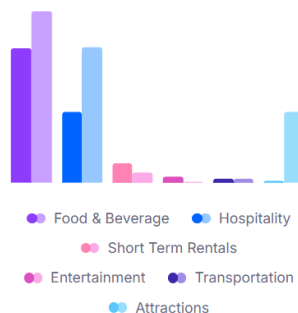
**NO8DO**  
AYUNTAMIENTO DE SEVILLA

**Sevilla**  
*FeelingLAND*



Regarding the Santa Cruz neighborhood, gastronomy and accommodation are slightly better rated.

Total digital traces volume **61.0k** VS 101.4k



	Digital traces distribution	Digital traces volume	Sentiment	
Food & Beverage	56.9% 43.6%	34.7k 44.2k	87.6/100 83.7/100	
Hospitality	29.7% 34.4%	18.1k 34.9k	87.0/100 84.8/100	
Short Term Rentals	8.1% 2.5%	5.0k 2.6k	90.3/100 88.8/100	
Entertainment	2.5% 0.4%	1.5k 365	80.9/100 81.1/100	
Transportation	1.9% 1.1%	1.2k 1.1k	88.7/100 81.0/100	
Attractions	0.9% 18.0%	523 18.2k	89.0/100 92.7/100	

# NERVIÓN

TOURIST AREA



	Digital traces distribution	↓ Sentiment
Spain	<div>▲ 38.1%</div> <div>34.5%</div>	<div>▲ 86.2/100</div> <div>86.1/100</div>
France	<div>▲ 9.4%</div> <div>8.5%</div>	<div>▼ 85.2/100</div> <div>86.9/100</div>
United Kingdom	<div>▲ 8.2%</div> <div>7.0%</div>	<div>▼ 86.9/100</div> <div>88.5/100</div>
Italy	<div>▼ 7.5%</div> <div>8.0%</div>	<div>▼ 86.2/100</div> <div>87.0/100</div>
Germany	<div>▼ 4.2%</div> <div>4.8%</div>	<div>▼ 83.3/100</div> <div>86.3/100</div>

	Digital traces distribution	↓ Sentiment
Couples	<div>▲ 57.2%</div> <div>53.0%</div>	<div>▼ 86.1/100</div> <div>87.5/100</div>
Families	<div>▼ 17.8%</div> <div>26.6%</div>	<div>▼ 85.8/100</div> <div>87.3/100</div>
Single	<div>▲ 12.5%</div> <div>8.1%</div>	<div>▲ 86.4/100</div> <div>84.6/100</div>
Group	<div>▲ 11.9%</div> <div>11.6%</div>	<div>▲ 87.3/100</div> <div>86.7/100</div>
Business	<div>▼ 0.5%</div> <div>0.6%</div>	<div>▲ 89.3/100</div> <div>84.3/100</div>



## ATTRACTIONS

This analysis shows that the reviews fall mainly on HERITAGE and RELIGIOUS resources

Punto de interés	Tipología
Jardines de la Buhaira	Jardines
Puente de San Bernardo	Patrimonio
Caños de Carmona	Patrimonio
Parroquia de San Bernardo	Religioso
Parroquia de la Concepción Inmaculada	Religioso
Parque Federico García Lorca	Jardines
Parque Blanco White	Jardines
Parque la Ranilla	Jardines
Real Fábrica de Artillería	Patrimonio
Parroquia del Santísimo Redentor	Religioso
Peña Cultural Sevillista San Bernardo	Deporte
Sevilla FC Immersive Experience	Deporte
Iglesia Portaceli	Religioso
Centro Cívico Buhaira (Palacio Neomudéjar con restos almohades)	Patrimonio
Glorieta Gran Plaza	Calle/Plaza
Resto Plaza de Toros Monumental	Patrimonio
Huerta del Rey	Jardines
Hermanidad Sacramental De La Milagrosa	Religioso
Parque de Santo Domingo	Jardines
Exposición de Arte en Parque de la Buhaira.Asociación Buhaira Arte	Cultural

### HOSPITALITY

With a few exceptions, most restaurants are aimed at a young public and have recently opened in the last 5 years. There are also many hamburger, Italian and fast food establishments.

The analysis shows that most of the reviews are in Spanish, **86.5%** of the total. They are followed by reviews in English, French, Italian, Portuguese and in 6th position in Korean.

Punto de Interés	Nº de reseñas	Sentimiento	Popularidad
Restaurante L. San	2.340	95.56	109.9
Goiko	1.803	93.98	106.16
La Bernarda	1.674	90.3	104.8
Foster's Hollywood	1.124	96.32	99.86
Mareaviva	947	94.31	97.31
Alimentari	684	91.04	92.53
Manolo Bakes	585	97.23	90.94
Burger King	566	95.78	90.35
La Comilona	546	90.28	89.36
Sushimi	498	84.94	87.61
VIPS	448	88.41	86.47

The summer months are the ones that generate the fewest mentions, increasing significantly from September onwards and peaking in December.

Finally, it should be noted that most reviews are made on Google, followed by TripAdvisor and The Fork (formerly El Tenedor).






ENTERTAINMENT

Low volume of activities.

Most Popular Industry Types

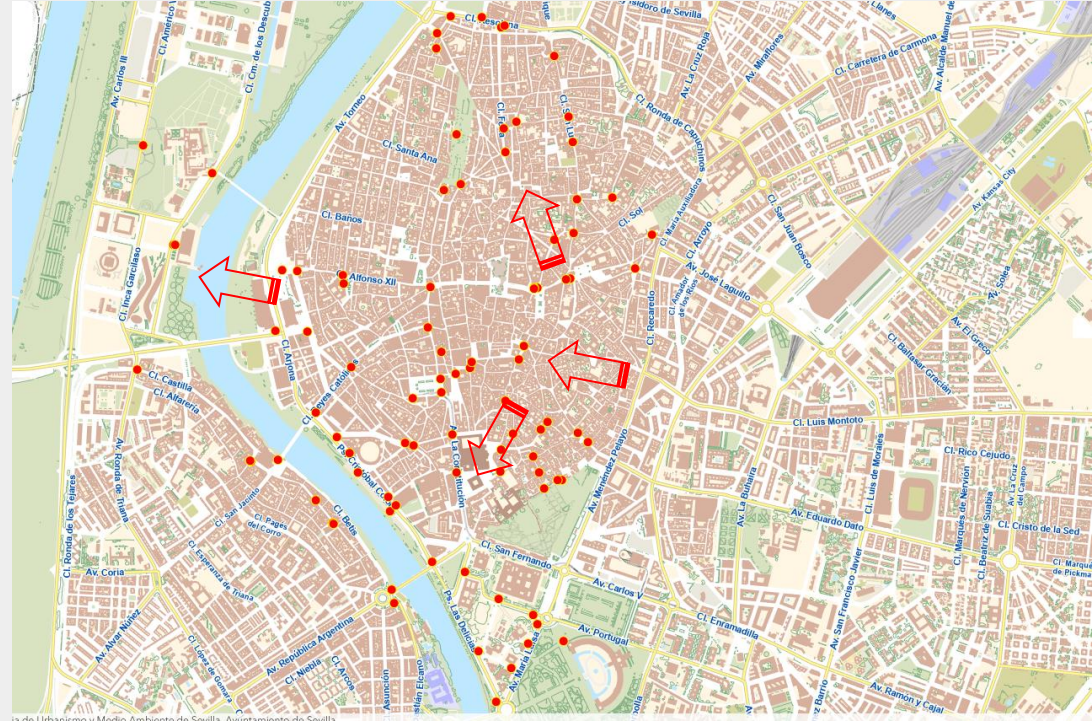
The most appreciated industry types based on digital traces volume and average Sentiment.

		POI distribution	POI volume	Digital traces distribution	Digital traces volume	Sentiment
1	Cinema	14.3%	3	55.9%	910	81.4/100
2	Music Venue	4.8%	1	10.9%	178	88.8/100
3	Dancing	9.5%	2	10.3%	168	73.7/100
4	Escape Room	19.0%	4	9.0%	147	91.8/100
5	Club	23.8%	5	7.7%	126	98.4/100

		City	Type	Digital traces volume
	Mk2 Cinesur Nervión Plaza	Sevilla	Cinema	590
	Multicines Los Arcos - Cines - UCC	Sevilla	Cinema	254
	Long Rock Sevilla	Sevilla	Music venue	178
	Sala Cosmos	Sevilla	Dancing	95
	Asociación Green City (Private Weed Club)	Sevilla	Club	73

### Tourist Signage

The signage creates a strip at Menéndez and Pelayo // Recaredo and directs the flow towards Centro, Norte, Triana and Cartuja.



Isabel de Libramentos y Muebles, Ayuntamiento de Sevilla



C1  
C2  
EA

**Metro**

**T1**

**Ayuntamiento**

**21**

Plaza de Armas  
Torre del Oro  
San Pablo  
Plaza España

**32**

Polígono Sur  
**Plaza del Duque**

**28**

Parque Alcosa  
Nervión

**B4**

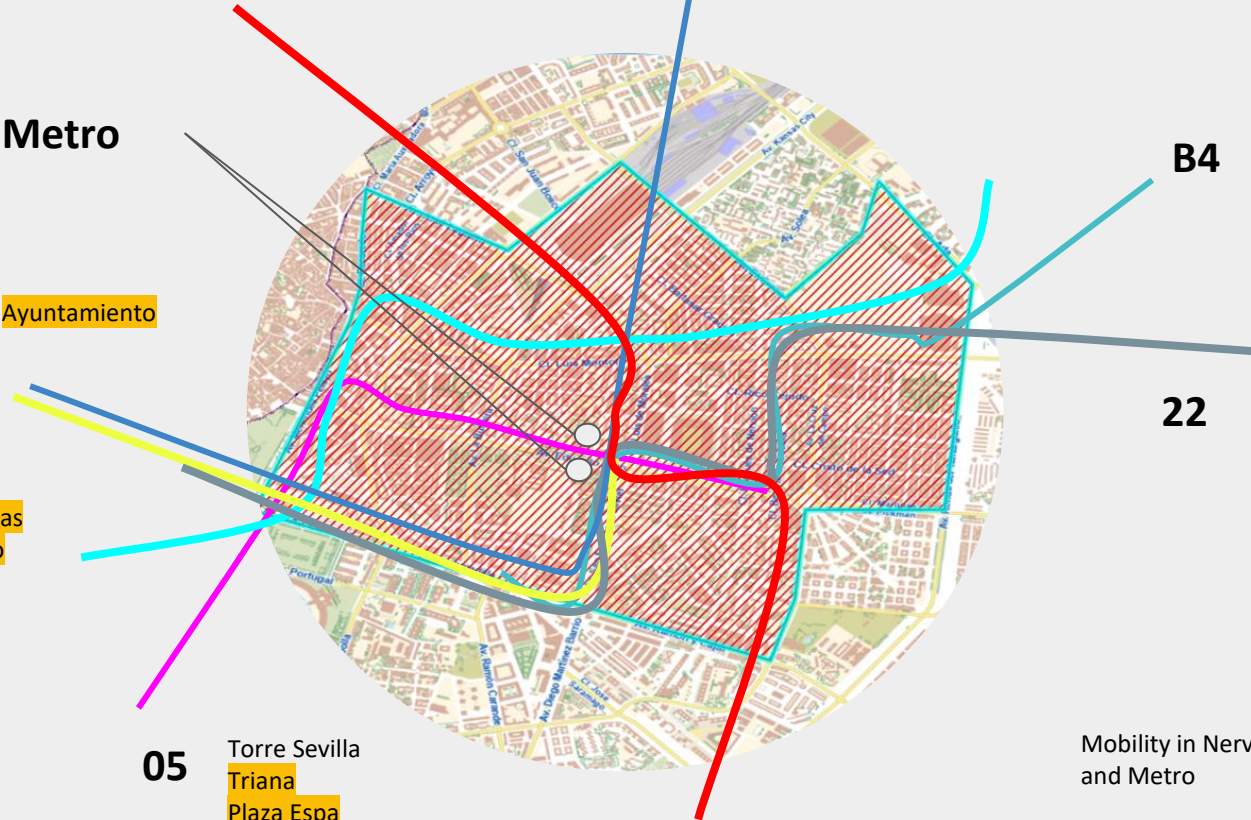
Torreblanca  
Sevilla Este  
Nervión

**22**

Sevilla Este  
Nervión

**05**

Torre Sevilla  
Triana  
**Plaza España**

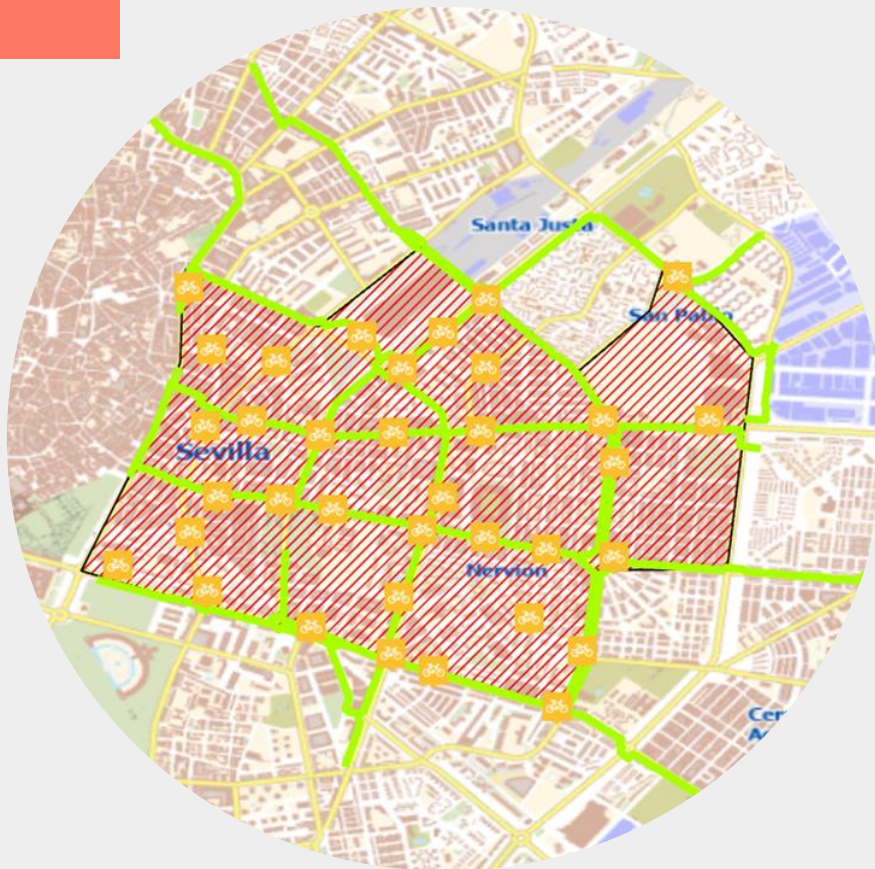


Mobility in Nervión by Bus  
and Metro

# NERVIÓN

TOURIST AREA

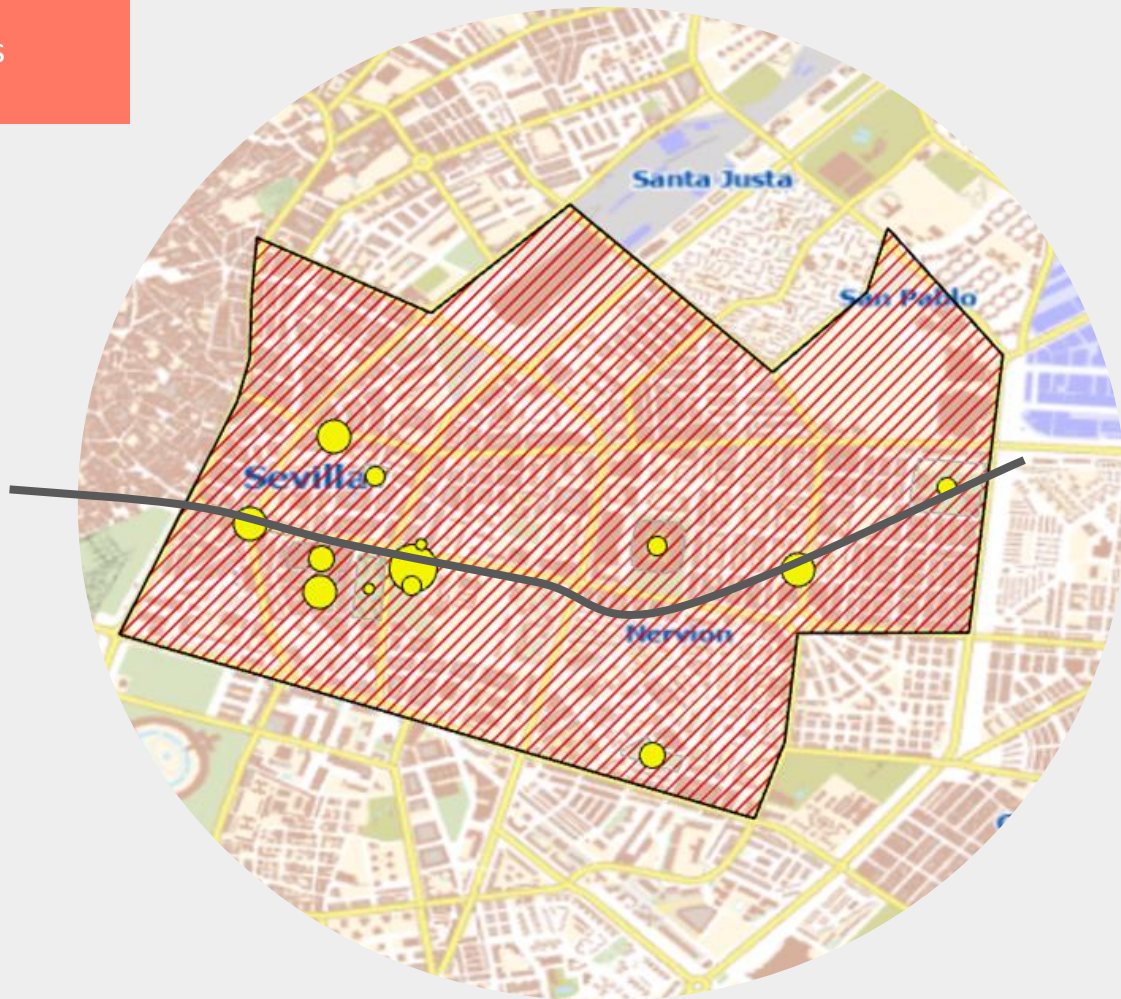
Mobility by Bicycle



# NERVIÓN

TOURIST AREA

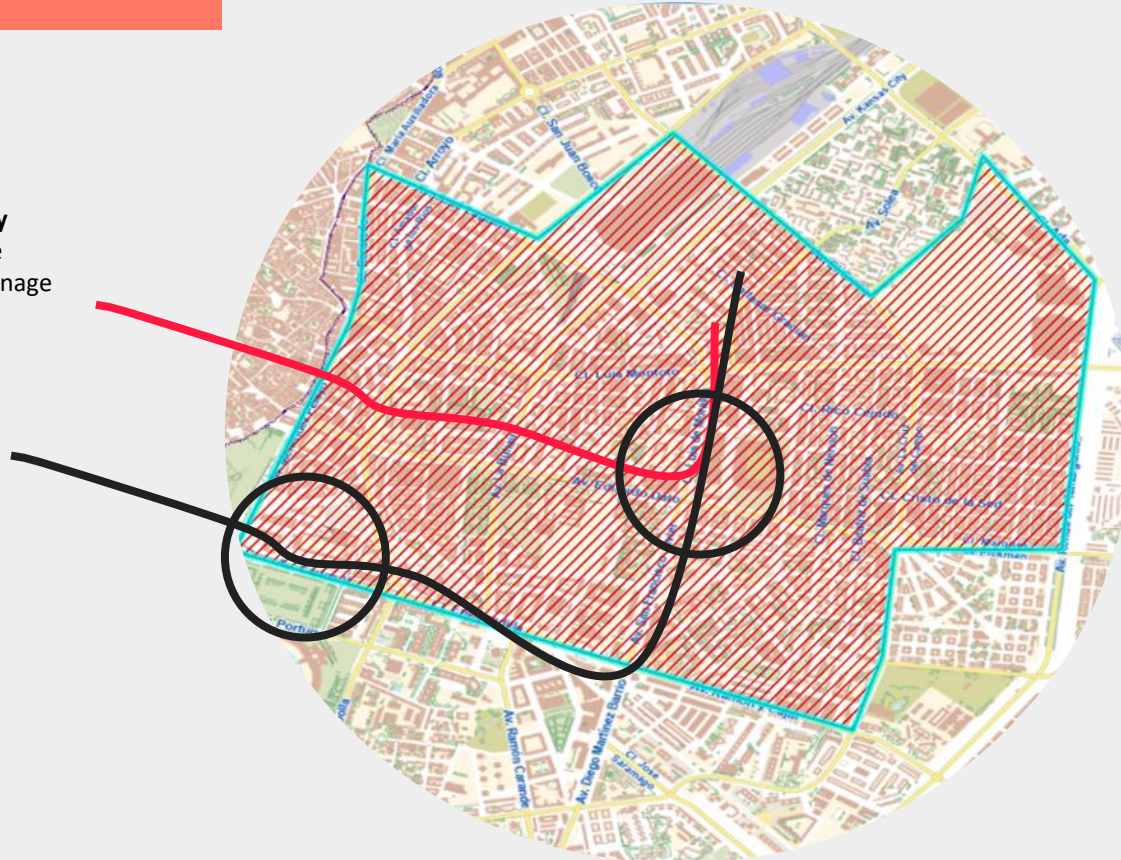
Most  
commented  
resource line





**Pedestrian mobility**  
Closest point to the  
centre. Improve signage

**Mobility transport**  
Encouraging  
communication in  
connected areas



# NERVIÓN

TOURIST AREA

**Ideal for city events**  
Connected to peripheral  
neighborhoods



## NEXT STEPS

### Diagnosis of the Neighbourhood:

Situational analysis to identify existing resources, both tangible (monuments, architecture, parks, etc.) and intangible (traditions, culture, local gastronomy)

**Situational analysis:** Identify points of interest and heritage resources.

**Infrastructure and accessibility:** Evaluate the state of the infrastructure (transport, signage, accessibility) and its capacity to receive tourists.

### Current Offer:

Analysis of accommodations, restaurants, shops and complementary services.

Demand

Offer



# Vielen Dank !

#SharingIsSmart



Federal Ministry  
for Digital  
and Transport



Workshop series

**DRIVEN by DATA**

The mFUND Workshops Series about Mobility in Europe

**29.04.2025**

**12:30 – 14 h  
(CET)**

Workshop No. 15

**On the Move - Trading and Sharing Data for Mobility Transformation**

Registration: [tuvrheinland.webex.com/weblink/register/re70df8f4ccc2f7abc9e11f65b8c1ff4c](https://tuvrheinland.webex.com/weblink/register/re70df8f4ccc2f7abc9e11f65b8c1ff4c)

Federal Ministry for Digital and Transport  
Division DP 20



[www.linkedin.com/groups/12778505](https://www.linkedin.com/groups/12778505)

